



Shire of **Ngaanyatjaraku**

ON A JOURNEY

ORDINARY MEETING OF COUNCIL

ATTACHMENTS

Tjulyuru Cultural and Civic Centre

Warburton Community

27 October 2021

at

1.00 pm



Shire of **Ngaanyatjarraku**
ON A JOURNEY

Form 7. Declaration by elected member of council [r. 13(1)(c)]

Local Government Act 1995
Local Government (Constitution) Regulations 1998

Declaration by elected member

I,Julie Porter.....

of ¹Warburton Community.....,

having been elected to the office of ² ~~president~~ / deputy-president / councillor of the ³ Shire of Ngaanyatjarraku, declare that I take the office upon myself and will duly, faithfully, honestly, and with integrity, fulfil the duties of the office for the people in the district according to the best of my judgment and ability, and will observe the and will observe the code of conduct adopted by the (3) Shire of Ngaanyatjarraku under section 5.104 of the *Local Government Act 1995*.

Declared atWarburton..... onWednesday 27 October 2021.....

By (signed)

Julie Porter.....

insert name

.....Julie Porter.....

Before me (signed)

J.P......

Insert name and qualification
as an authorised witness

Councillor Shire of Ngaanyatjarraku.

Notes

- ¹ Insert your residential address.
- ² Delete those that do not apply.
- ³ Insert the name of the local government.



Shire of **Ngaanyatjarraku**
ON A JOURNEY

Form 7. Declaration by elected member of council [r. 13(1)(c)]

Local Government Act 1995
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Declaration by elected member

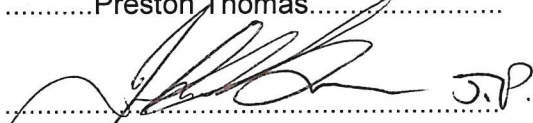
I,Preston Thomas.....

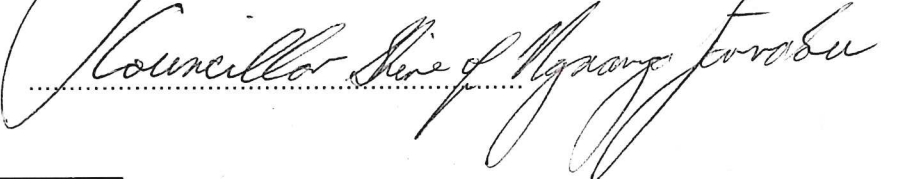
of ¹Kanpa Community.....,
having been elected to the office of ² ~~president / deputy president~~ / councillor of the ³ Shire of
Ngaanyatjarraku, declare that I take the office upon myself and will duly, faithfully, honestly,
and with integrity, fulfil the duties of the office for the people in the district according to the
best of my judgment and ability, and will observe the and will observe the code of conduct
adopted by the (3) Shire of Ngaanyatjarraku under section 5.104 of the *Local Government
Act 1995* .

Declared atWarburton..... onWednesday 27 October 2021.....

By (signed) 

insert namePreston Thomas.....

Before me (signed) 

Insert name and qualification
as an authorised witness 

- Notes**
- 1 Insert your residential address.
 - 2 Delete those that do not apply.
 - 3 Insert the name of the local government.



Shire of **Ngaanyatjarraku**
ON A JOURNEY

Form 7. Declaration by elected member of council [r. 13(1)(c)]

Local Government Act 1995
Local Government (Constitution) Regulations 1998

Declaration by elected member

I, John Damian McLean

of ¹ Warburton WA,

having been elected to the office of ² president / ~~deputy president~~ / councillor of the ³ Shire of Ngaanyatjarraku, declare that I take the office upon myself and will duly, faithfully, honestly, and with integrity, fulfil the duties of the office for the people in the district according to the best of my judgment and ability, and will observe the and will observe the code of conduct adopted by the (3) Shire of Ngaanyatjarraku under section 5.104 of the *Local Government Act 1995*.

Declared atWarburton..... onWednesday 27 October 2021.....

By (signed)

[Signature]

insert name

Damian McLean

Before me (signed)

[Signature]

Insert name and qualification

as an authorised witness

...Kevin Hannagan, CEO, Shire of NG

Notes

- 1 Insert your residential address.
- 2 Delete those that do not apply.
- 3 Insert the name of the local government.



Shire of **Ngaanyatjarraku**
ON A JOURNEY

Form 7. Declaration by elected member of council [r. 13(1)(c)]

Local Government Act 1995
Local Government (Constitution) Regulations 1998

Declaration by elected member

I, Preston Thomas

of ¹ Perth WA,

having been elected to the office of ² ~~president~~/deputy president/~~councillor~~ of the ³ Shire of Ngaanyatjarraku, declare that I take the office upon myself and will duly, faithfully, honestly, and with integrity, fulfil the duties of the office for the people in the district according to the best of my judgment and ability, and will observe the and will observe the code of conduct adopted by the (3) Shire of Ngaanyatjarraku under section 5.104 of the *Local Government Act 1995*.

Declared atWarburton..... onWednesday 27 October 2021.....

By (signed) [Signature]

insert name Preston Thomas

Before me (signed) [Signature]

Insert name and qualification
as an authorised witness Councillor Shire of Ngaanyatjarraku

Notes

- 1 Insert your residential address.
- 2 Delete those that do not apply.
- 3 Insert the name of the local government.



Current Register – Use of Common Seal

Date on which the common seal was affixed	Nature of the document	Parties to any agreement	Council Resolution # & date
16 June 2018	Contract, RFT02-18 Road Mtce & Construction	Breakaway Earthmoving	6.2 SCM 14 June 2018
30 November 2018	Deed of building exchange	Ngaanyatjarra Land Council (Aboriginal Corporation)	10.4 28 November 2018
30 November 2018	Transfer of building situated at Lot 39 Thirteenth Street, Warburton	Ngaanyatjarra Land Council (Aboriginal Corporation)	11.4 28 November 2018
27 March 2019	General Conditions of Contract – RFT 01 18/19 Accounting & Compliance Services	Moore Stephens WA	10.2 27 March 2019
29 July 2019	Transfer of rubbish truck to Jameson Community Council	Jameson Community Council	10.4 24 July 2019
29 July 2019	Transfer of rubbish truck to Blackstone Community Council	Blackstone Community Council	10.4 24 July 2019
29 July 2019	Transfer of rubbish truck to Wingelina Community Council	Wingelina Community Council	10.4 24 July 2019
29 July 2020	GVROC Memorandum of Understanding 2020-2022	Shires of Coolgardie, Esperance, Dundas, Kalgoorlie-Boulder, Laverton, Leonora, Menzies, Ngaanyatjarraku and Wiluna	10.6 29 July 2020
29 July 2020	Transfer of rubbish truck to Wanarn Community Council	Wanarn Community Council	10.2 29 July 2020
29 July 2020	Transfer of rubbish truck to Warakurna Community Council	Warakurna Community Council	10.3 29 July 2020
23 September 2021	Settlement Deed in relation to Federal Court proceeding no SAD 154 of 2019	Basil Joshua Dawson, Kamis Leroy Dawson, Kresna Cameron, Janika Hunt and Jessie West on each of their own behalf and on behalf of	10.4 29 September 2021

		the Defined Group Members and Commonwealth of Australia and Shire of Ngaanyatjarraku And Ngaanyatjarra Council (Aboriginal Corporation) (ABN 88 304 990 870)	
28 September 2021	Lease of Office 7, Community Resource Centre, Lot 167 Warburton Community, WA 6431	Shire of Ngaanyatjarraku and Ngaanyatjarra Council (Aboriginal Corporation)	

Payment listing September (21/22)					
Chq/EFT	Date	Name	Description	Invoice / Debit	Payment
EFT3778	10/09/2021	LEONORA MOTOR INN	Accommodation and meal for W/E		177.00
22933	05/09/2021	LEONORA MOTOR INN	Accommodation and evening meal for W/E, 4/09/2021	177.00	
EFT3779	10/09/2021	TJUKAYIRLA ROADHOUSE	Diesel for Shire Landcruiser 1HED882		235.01
01-014310	03/09/2021	TJUKAYIRLA ROADHOUSE	Diesel for Shire Landcruiser 1HED882	235.01	
EFT3780	10/09/2021	WARAKURNA ROADHOUSE	Diesel for W/S Landcruiser 1EYW816		231.93
02-147772	24/08/2021	WARAKURNA ROADHOUSE	Diesel for W/S Landcruiser 1EYW816	118.00	
01-207904	02/09/2021	WARAKURNA ROADHOUSE	Diesel for Shire W/S Landcruiser 1EYW816	113.93	
EFT3781	10/09/2021	WARBURTON ROADHOUSE	Warburton Roadhouse account for August 2021		4,024.35
AUGUST2021	01/08/2021	WARBURTON ROADHOUSE	Supplies for Shire meeting room, Supplies for Shire meeting room, Diesel for Shire Prado 1DXW195, Diesel for Shire Troop Carrier 1GJT224, Diesel for Shire Landcruiser 1HED881, Diesel for Shire rubbish truck 1GDT303, Diesel for Shire W/S Landcruiser 1EYW816, Diesel for Shire Ford Ranger 1CRP311	4,024.35	
EFT3782	10/09/2021	NGAANYATJARRA COUNCIL (ABORIGINAL CORPORATION)	Tyre change and rotation on Landcruiser 1DXW195		650.00
18044	31/08/2021	NGAANYATJARRA COUNCIL (ABORIGINAL CORPORATION)	Change and rotate tyres on 1DXW195 (replace 3 rotate 6)	450.00	
18043	31/08/2021	NGAANYATJARRA COUNCIL (ABORIGINAL CORPORATION)	Tyre change on Landcruiser 1HED881	200.00	
EFT3783	10/09/2021	MCLEODS	Advice on CEO Contract clause 6.1		1,175.82
120582	31/08/2021	MCLEODS	Advice on CEO Contract clause 6.1	826.10	
120680	31/08/2021	MCLEODS	Advice regarding application of the bush fires act	349.72	
EFT3784	10/09/2021	Hewer Consulting Services	Consultancy services and engineering advice		2,575.00
1433	06/09/2021	Hewer Consulting Services	Consultancy services and engineering advice	2,575.00	
EFT3785	10/09/2021	Focus Networks	Monthly MPS devices fee		3,015.54
MPSD-11957	01/09/2021	Focus Networks	Monthly MPS devices fee	1,930.50	
SAAS-11977	02/09/2021	Focus Networks	Agreement MFS, MRS, HAV, MFA, SPLA	1,085.04	
EFT3786	10/09/2021	AUSTRALIA POST	Postage charges for August 2021		21.65
1010873987	03/09/2021	AUSTRALIA POST	Postage charges for August 2021	21.65	
EFT3787	10/09/2021	The Fulcrum.Agency	Fee for Warburton concept plan		20,542.50
C21015-001	31/08/2021	The Fulcrum.Agency	Warburton Concept Plan, Stage 1, as per RFQ	20,542.50	
EFT3788	10/09/2021	Market Creations Agency	Media/public relations services		4,455.00
IN91-1	31/08/2021	Market Creations Agency	Issues register, key s/holder network, key message summary	2,970.00	
IN91-2	31/08/2021	Market Creations Agency	Media/public relations services - August 2021	1,485.00	
EFT3789	10/09/2021	Eftsure Pty Ltd	Set up fee		2,750.00
INV-2970	30/08/2021	Eftsure Pty Ltd	Set up fee	2,750.00	
EFT3790	10/09/2021	NGAANYATJARRA Services (ELEC a/c)	Electrical account for July - August 2021		5,388.14
202109/11332	07/09/2021	NGAANYATJARRA Services (ELEC a/c)	Electrical account for July - August 2021, Electrical account for July - August 2021, Electrical account for July - August 2021, Electrical account for July - August 2021, Electrical account for July - August 2021, Electrical account for July - August 2021, Electrical account for July - August 2021	5,388.14	
EFT3791	10/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road		221,270.50
1599	02/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road	84,898.00	
1600	02/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Great Central Road	25,632.20	
1601	02/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Warakurna Access Road	1,050.50	
1602	02/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Giles Mulga Park Road	1,050.50	
1603	10/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road	84,898.00	
1605	10/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Great Central Road	17,438.30	
1606	10/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Wanarn Access Road	2,101.00	
1608	10/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Jameson to Wanarn Road	4,202.00	
EFT3792	10/09/2021	GLOBETROTTER CORPORATE TRAVEL	Flights for EHO Perth Laverton return 13-24 Sept 2021		1,010.50
865768	02/09/2021	GLOBETROTTER CORPORATE TRAVEL	Flights for EHO, Monday 13 September 2021, Perth 0830 HK1931 to Laverton 1025, Friday 24 September 2021, Laverton 1520 HK1932 to Perth 1820	843.02	

866893	09/09/2021	GLOBETROTTER CORPORATE TRAVEL	Flights for EHO, Monday 13 September 2021, Perth 0830 HK1931 to Laverton 1025, Friday 24 September 2021, Laverton 1520 HK1932 to Perth 1820	167.48	
EFT3793	10/09/2021	STAPLES AUSTRALIA (WINC)	Stationery order for Shire office		1,094.48
9036840066	19/08/2021	STAPLES AUSTRALIA (WINC)	Shire office stationery order August 2021	1,067.18	
9036858488	23/08/2021	STAPLES AUSTRALIA (WINC)	Shire office stationery order August 2021	27.30	
EFT3794	10/09/2021	CHARTAIR PTY LTD	Flight for Keiran Wong Fulcrum.Agency Warburton to Kalgoorlie 2 September 2021		378.00
T612126	02/09/2021	CHARTAIR PTY LTD	Flight for Keiran Wong Fulcrum.Agency, Thursday 2nd September 2021, Warburton to Kalgoorlie	378.00	
EFT3795	10/09/2021	ITVISION AUSTRALIA PTY LTD	Training for FAC in Rates Services		2,916.10
35857	31/08/2021	ITVISION AUSTRALIA PTY LTD	Training for FAC in Rates Services	2,916.10	
EFT3796	10/09/2021	EAGLE PETROLEUM (WA) PTY LTD	Diesel for W/S Landcruiser 1EYW816		113.56
0127240	31/08/2021	EAGLE PETROLEUM (WA) PTY LTD	Diesel for W/S Landcruiser 1EYW816	113.56	
EFT3797	10/09/2021	MOORE AUSTRALIA (WA) Pty Ltd	Fees for assistance on the 2020/21 FBT		4,565.00
322817	31/08/2021	MOORE AUSTRALIA (WA) Pty Ltd	Completion of 2021 FBT return	4,070.00	
322576	31/08/2021	MOORE AUSTRALIA (WA) Pty Ltd	Services to assist with the completion of 21/22 statutory budget document	495.00	
EFT3798	10/09/2021	LAVERTON SUPPLIES MOTORS	Diesel for DIS Landcruiser 1HFB600		132.06
01-125023	24/08/2021	LAVERTON SUPPLIES MOTORS	Diesel for DIS Landcruiser 1HFB600	132.06	
EFT3799	20/09/2021	Andre Peter Frederick Kerp	Re-imbusement for W/E		454.75
WE040921	04/09/2021	Andre Peter Frederick Kerp	Reimburse fuel for private vehicle use	454.75	
EFT3800	20/09/2021	LEONORA MOTOR INN	Accommodation and meals for W/E 11 September 2021		199.50
22985	12/09/2021	LEONORA MOTOR INN	Accommodation and evening meal for W/E - 2 nights, Saturday 4th September 2021 and, Saturday 11th September 2021	199.50	
EFT3801	20/09/2021	NATS	Washing machine and vacuum for staff accommodation		936.25
P39845SN	10/09/2021	NATS	Simpson 6kg top loader washing machine, Vax Power advance bagless vacuum cleaner, Freight to NATS, Freight to Warburton	936.25	
EFT3802	20/09/2021	MILLY (WARBURTON) STORE	Warburton Store invoice for August 2021		431.46
AUGUST 2021	01/08/2021	MILLY (WARBURTON) STORE	Supplies for staff housing, Supplies for Shire meeting room, Supplies for S&R bush trips, Supplies for S&R bush trips	431.46	
EFT3803	20/09/2021	Easifleet Management	Novated lease for DGC		955.85
149317	13/09/2021	Easifleet Management	Novated lease for DGC	955.85	
EFT3804	20/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road		113,311.00
1613	15/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Jameson to Wanarn Road	4,202.00	
1607	16/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road	83,897.00	
1612	16/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Great Central Road	25,212.00	
EFT3805	20/09/2021	GLOBETROTTER CORPORATE TRAVEL	Flights for W/E Perth to Laverton return 4 - 13 October 2021		842.50
867006	09/09/2021	GLOBETROTTER CORPORATE TRAVEL	Flights for W/E, Monday 4 October 2021, Perth 0830 HK1931 to Laverton 1025, 13 October 2021, Laverton 1050 HK1930 to Perth 1350	842.50	
EFT3806	20/09/2021	PLAZA HOTEL KALGOORLIE	Accommodation for DIS 11 September 2021		164.00
1017079	11/09/2021	PLAZA HOTEL KALGOORLIE	Accommodation DIS, Saturday 11 September 2021 - one night only	164.00	
EFT3807	20/09/2021	ITVISION AUSTRALIA PTY LTD	Download the new tax scale from the client portal and upload patch to the Shire's system.		275.00
35680	30/07/2021	ITVISION AUSTRALIA PTY LTD	Download the new tax scale from the client portal and upload patch to the Shire's system.	275.00	
EFT3808	20/09/2021	LAVERTON SUPPLIES MOTORS	Parking for Shire Landcruiser 1HED881		90.00
01-127124	05/09/2021	LAVERTON SUPPLIES MOTORS	Parking for Shire Landcruiser 1HED881	90.00	
EFT3809	20/09/2021	NEWMONT EXPLORATION PTY LTD	Rates refund for assessment A2805 E69/03479 MINING TENEMENT NGAANYATJARRAKU WA 6620		391.68
A2805	17/09/2021	NEWMONT EXPLORATION PTY LTD	Rates refund for assessment A2805 E69/03479 MINING TENEMENT NGAANYATJARRAKU WA 6620	391.68	
EFT3810	29/09/2021	NATS	Rim and 2 tyres for 1DXW195		1,989.70
P40139SN	24/09/2021	NATS	Mattress for Lot 104 RHS - DIS residence	955.80	
P40100SN	24/09/2021	NATS	Rim and 2 tyres for Shire Prado 1DXW195	1,033.90	
EFT3811	29/09/2021	Easifleet Management	Novated lease for DGC		955.85
149640	27/09/2021	Easifleet Management	Novated lease for DGC, Novated lease for DGC	955.85	

EFT3812	29/09/2021	Focus Networks	Email protection service - setup and monthly fee		419.10
INV-9292G	20/09/2021	Focus Networks	Email protection service - setup and monthly fee	419.10	
EFT3813	29/09/2021	LOCAL GOVERNMENT MANAGERS AUSTRALIA	Bronze subscription - local government membership		550.00
23055	04/08/2021	LOCAL GOVERNMENT MANAGERS AUSTRALIA	Bronze subscription - local government membership	550.00	
EFT3814	29/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road		106,007.00
1615	22/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of plant and equipment for construction work on the Great Central Road	82,896.00	
1618	22/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of graders for the formation and improvement of the Great Central Road	21,430.20	
1619	22/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of grader for the formation and improvement of the Warburton Community Roads	840.40	
1621	22/09/2021	KEY FACTORS PTY LTD (BREAKAWAY)	Hire of grader for the formation and improvement of the Warburton To Blackstone Road	840.40	
EFT3815	29/09/2021	NGAANYATJARRA COUNCIL REGIONAL HOUSING PROGRAM - Repairs & Maintenance	Running of CAT5 cabling from Comms cabinet to Wi-Fi hotspots		2,021.64
30061	20/09/2021	NGAANYATJARRA COUNCIL REGIONAL HOUSING PROGRAM - Repairs & Maintenance	Run Cat5 cabling from comm box to reception and kitchen at the Shire office	2,021.64	
EFT3816	29/09/2021	MOORE AUSTRALIA (WA) Pty Ltd	Compilation of the statement of financial activity for July and August 2021		7,755.00
323021	28/09/2021	MOORE AUSTRALIA (WA) Pty Ltd	Compilation of the statement of financial activity for July and August 2021, One-off annual set up fee	7,755.00	
EFT3817	29/09/2021	DAMIAN MCLEAN	1st quarter President Allowance for 2021/22		1,940.00
DM290921	29/09/2021	DAMIAN MCLEAN	OCM fee for 29 September 2021	440.00	
DM290921	29/09/2021	DAMIAN MCLEAN	1st quarter President Allowance for 2021/22	1,500.00	
EFT3818	29/09/2021	Julie Porter	OCM fee for 29 September 2021		220.00
JP290921	29/09/2021	Julie Porter	OCM fee for 29 September 2021	220.00	
EFT3819	29/09/2021	LALLA WEST	OCM fee for 29 September 2021		220.00
LW290921	29/09/2021	LALLA WEST	OCM fee for 29 September 2021	220.00	
EFT3820	29/09/2021	JOYLENE FRAZER	OCM fee for 29 September 2021		220.00
JF290921	29/09/2021	JOYLENE FRAZER	OCM fee for 29 September 2021	220.00	
EFT3821	29/09/2021	ANDREW JONES	1st quarter Dep President allowance for 2021/22		595.00
AJ290921	29/09/2021	ANDREW JONES	OCM fee for 29 September 2021	220.00	
AJ290921	29/09/2021	ANDREW JONES	1st quarter Dep President allowance for 2021/22	375.00	
EFT3822	29/09/2021	DEBRA FRAZER	OCM fee for 29 September 2021		220.00
DF290921	29/09/2021	DEBRA FRAZER	OCM fee for 29 September 2021	220.00	
DD1986.1	09/09/2021	TELSTRA CORPORATION LTD	Telstra account for July 2021		680.80
K263045260-4	10/08/2021	TELSTRA CORPORATION LTD	Telstra account for July 2021, Telstra account for July 2021, Telstra account for July 2021	680.80	
PAY	01/09/2021	Payroll Direct Debit Of Net Pays	Payroll Direct Debit Of Net Pays	43,175.27	43,175.27
DD2007.1	01/09/2021	Aware Super	Payroll deductions		4,066.61
SUPER	01/09/2021	Aware Super	Superannuation contributions	3,748.60	
DEDUCTION	01/09/2021	Aware Super	Payroll deductions	318.01	
DD2007.2	01/09/2021	VISION SUPER	Superannuation contributions		843.67
SUPER	01/09/2021	VISION SUPER	Superannuation contributions	843.67	
DD2007.3	01/09/2021	HOST PLUS	Superannuation contributions		32.13
SUPER	01/09/2021	HOST PLUS	Superannuation contributions	32.13	
DD2007.4	01/09/2021	The Trustee For Care Super	Superannuation contributions		274.32
SUPER	01/09/2021	The Trustee For Care Super	Superannuation contributions	274.32	
DD2007.5	01/09/2021	WA SUPER	Payroll deductions		192.90
SUPER	01/09/2021	WA SUPER	Superannuation contributions	89.09	
DEDUCTION	01/09/2021	WA SUPER	Payroll deductions	103.81	
DD2007.6	01/09/2021	REST	Superannuation contributions		235.41
SUPER	01/09/2021	REST	Superannuation contributions	235.41	
DD2007.7	01/09/2021	MLC Superannuation	Superannuation contributions		290.04
SUPER	01/09/2021	MLC Superannuation	Superannuation contributions	290.04	
DD2007.8	01/09/2021	Local Government Super, NSW	Superannuation contributions		615.39
SUPER	01/09/2021	Local Government Super, NSW	Superannuation contributions	615.39	
DD2010.1	01/09/2021	WESTPAC BANK	Transaction fees for August 2021		45.50
BF010921	01/09/2021	WESTPAC BANK	Bank fees for August 2021	22.00	
TF010921	01/09/2021	WESTPAC BANK	Transaction fees for August 2021	23.50	
DD2011.1	02/09/2021	PIVOTEL SATELLITE PTY LTD	Satellite phone and spot tracker charges August 2021		439.00
3114260	02/09/2021	PIVOTEL SATELLITE PTY LTD	Satellite phone and spot tracker charges August 2021	439.00	
DD2012.1	03/09/2021	COMMONWEALTH BANK OF AUSTRALIA	CBA eftpos merchant facility fee August 2021		37.69
CBA030921	03/09/2021	COMMONWEALTH BANK OF AUSTRALIA	CBA eftpos merchant facility fee August 2021	37.69	

DD2016.1	13/09/2021	TELSTRA CORPORATION LTD	Telstra account for August 2021		1,043.54
K301077840-2	13/09/2021	TELSTRA CORPORATION LTD	Telstra account for August 2021	1,043.54	
DD2018.1	14/09/2021	CEO Westpac Credit Card	CEO Westpac Mastercard payment for August 2021		939.32
CEO140921	14/09/2021	CEO Westpac Credit Card	Taxi fare for CEO Kal Airport to Motel 29 July 2021, Taxi fare for CEO Kal Motel to meetings 30 July 2021, Taxi fare for CEO Perth Airport to Motel 31 July 2021, Taxi fare for CEO Perth Motel to Airport 31 July 2021, Taxi fare for CEO Perth Motel to Airport 2 August 2021, Accommodation and meals CEO 31 July to 1 August 2021, Add for Operations Coordinator position, CEO credit card fee August 2021	939.32	
DD2018.2	14/09/2021	DCEO Westpac credit card	DECO Westpac Mastercard payment for August 2021		323.50
DCEO140921	14/09/2021	DCEO Westpac credit card	Add for Operations Coordinator, DCEO credit card fee August 2021	323.50	
DD2018.3	14/09/2021	DGC Westpac Mastercard	DGC Westpac Mastercard payment August 2021		501.91
DGC140921	14/09/2021	DGC Westpac Mastercard	Diesel for 1HED882, Mobile data for DGC, Zoom subscription for DGC, Parking at Perth airport for DGC, Adobe subscription for August 2021, DGC credit card fee August 2021	501.91	
DD2018.4	14/09/2021	FAC Westpac Credit Card	FAC Westpac Mastercard payment August 2021		1,356.57
FAC140921	14/09/2021	FAC Westpac Credit Card	Internet charge for Shire office, Internet charge for CEO/EHO/WE accommodation, Flights for DGC Perth to Laverton return 30 August - 3 September 2021, Flights for DGC Perth to Laverton return 30 August - 3 September 2021, Power chord for S&R computer, FAC credit card fee August 2021	1,356.57	
PAY	15/09/2021	Payroll Direct Debit Of Net Pays	Payroll Direct Debit Of Net Pays	45022.38	45,022.38
DD2020.1	15/09/2021	Aware Super	Payroll deductions		4,353.54
SUPER	15/09/2021	Aware Super	Superannuation contributions	4,032.74	
DEDUCTION	15/09/2021	Aware Super	Payroll deductions	320.80	
DD2020.2	15/09/2021	VISION SUPER	Superannuation contributions		843.67
SUPER	15/09/2021	VISION SUPER	Superannuation contributions	843.67	
DD2020.3	15/09/2021	HOST PLUS	Superannuation contributions		98.58
SUPER	15/09/2021	HOST PLUS	Superannuation contributions	98.58	
DD2020.4	15/09/2021	The Trustee For Care Super	Superannuation contributions		274.32
SUPER	15/09/2021	The Trustee For Care Super	Superannuation contributions	274.32	
DD2020.5	15/09/2021	REST	Superannuation contributions		235.41
SUPER	15/09/2021	REST	Superannuation contributions	235.41	
DD2020.6	15/09/2021	MLC Superannuation	Superannuation contributions		290.04
SUPER	15/09/2021	MLC Superannuation	Superannuation contributions	290.04	
DD2020.7	15/09/2021	Local Government Super, NSW	Superannuation contributions		615.39
SUPER	15/09/2021	Local Government Super, NSW	Superannuation contributions	615.39	
DD2020.8	15/09/2021	WA SUPER	Payroll deductions		103.81
DEDUCTION	15/09/2021	WA SUPER	Payroll deductions	103.81	
PAY	29/09/2021	Payroll Direct Debit Of Net Pays	Payroll Direct Debit Of Net Pays	49385.74	49,385.74
DD2028.1	29/09/2021	Aware Super	Payroll deductions		4,530.58
SUPER	29/09/2021	Aware Super	Superannuation contributions	4,209.78	
DEDUCTION	29/09/2021	Aware Super	Payroll deductions	320.80	
DD2028.2	29/09/2021	VISION SUPER	Superannuation contributions		843.67
SUPER	29/09/2021	VISION SUPER	Superannuation contributions	843.67	
DD2028.3	29/09/2021	HOST PLUS	Superannuation contributions		81.79
SUPER	29/09/2021	HOST PLUS	Superannuation contributions	81.79	
DD2028.4	29/09/2021	SUNSUPER SOLUTIONS	Superannuation contributions		238.50
SUPER	29/09/2021	SUNSUPER SOLUTIONS	Superannuation contributions	238.50	
DD2028.5	29/09/2021	The Trustee For Care Super	Superannuation contributions		274.32
SUPER	29/09/2021	The Trustee For Care Super	Superannuation contributions	274.32	
DD2028.6	29/09/2021	REST	Superannuation contributions		235.41
SUPER	29/09/2021	REST	Superannuation contributions	235.41	
DD2028.7	29/09/2021	MLC Superannuation	Superannuation contributions		290.04
SUPER	29/09/2021	MLC Superannuation	Superannuation contributions	290.04	
DD2028.8	29/09/2021	Local Government Super, NSW	Superannuation contributions		615.39
SUPER	29/09/2021	Local Government Super, NSW	Superannuation contributions	615.39	
DD2028.9	29/09/2021	WA SUPER	Payroll deductions		112.69
DEDUCTION	29/09/2021	WA SUPER	Payroll deductions	112.69	
			TOTALS	681,426.26	681,426.26



SHIRE OF NGAANYATJARRAKU - Business banking

Approval

Notifications

Sign Out

Overview Payments Service Administration Business Hub Products

Your accounts

Edit view



Transfer funds

Make a payment

Planned upgrade happening Sunday 12am to 3am, AEDT
Westpac Online will be unavailable. Please plan to make any essential transfers beforehand.

<p>Westpac Business One Flexi</p> <p>036-016 831911</p> <p>\$123,144.64</p>	<p>Westpac Business One</p> <p>036-016 831946</p> <p>\$0.00</p>	<p>Westpac 31 Day Notice Account</p> <p>036-125 520231</p> <p>\$3,703,248.98</p> <p>Available \$0.00</p>	<p>Westpac 90 Day Notice Account</p> <p>036-125 521074</p> <p>\$4,866,109.31</p> <p>Available \$0.00</p>
<p>Upcoming payments</p> <p>There are no payments to display.</p>	<p>+</p> <p>Add accounts</p>	<p>Payment approvals</p> <p>No payments awaiting approval</p>	<p>Biz Invoice</p> <p>Start creating and managing your invoices to get paid faster.</p> <p>Learn more</p>

SHIRE OF NGAANYATJARRAKU
MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the period ending 30 September 2021

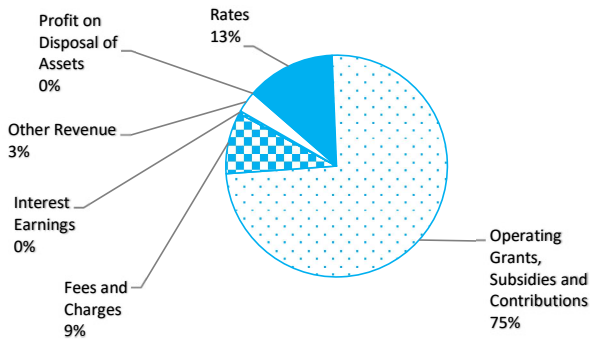
LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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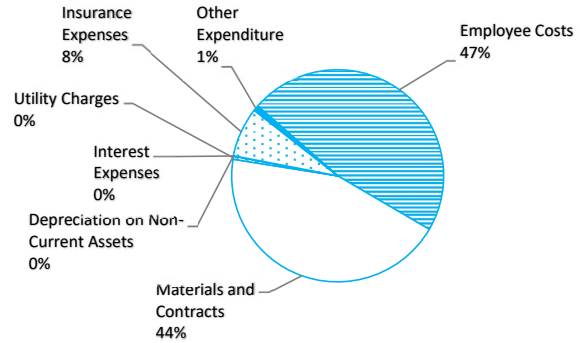
Statement of Financial Activity by Program	5
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OPERATING ACTIVITIES

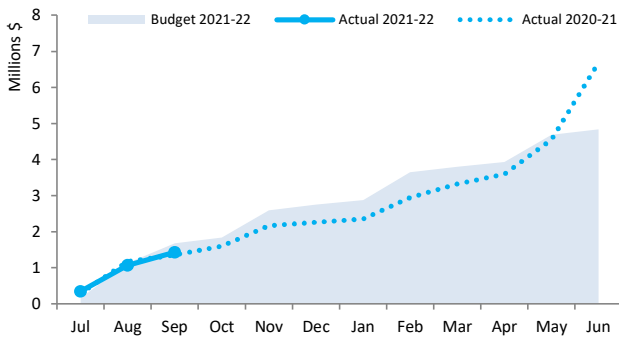
OPERATING REVENUE



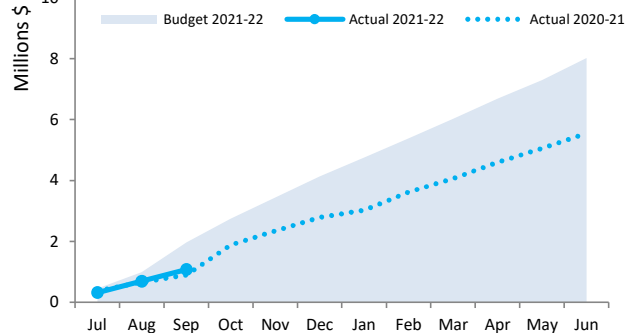
OPERATING EXPENSES



Budget Operating Revenues -v- Actual

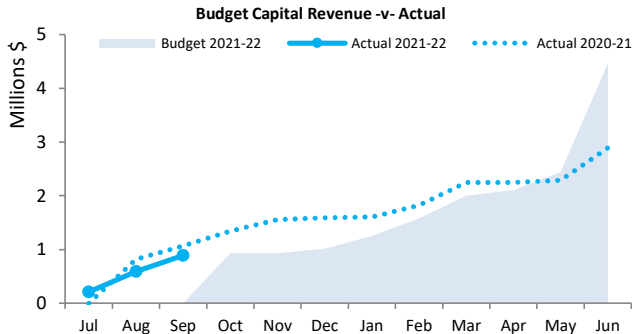


Budget Operating Expenses -v- YTD Actual

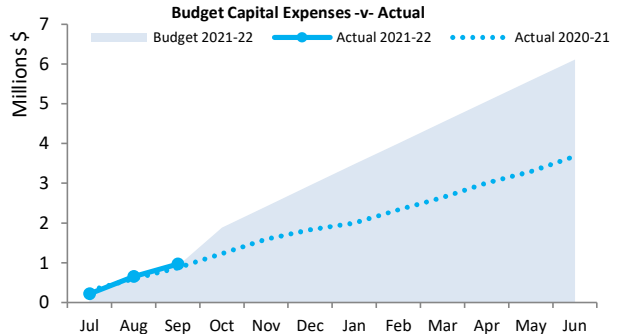


INVESTING ACTIVITIES

CAPITAL REVENUE

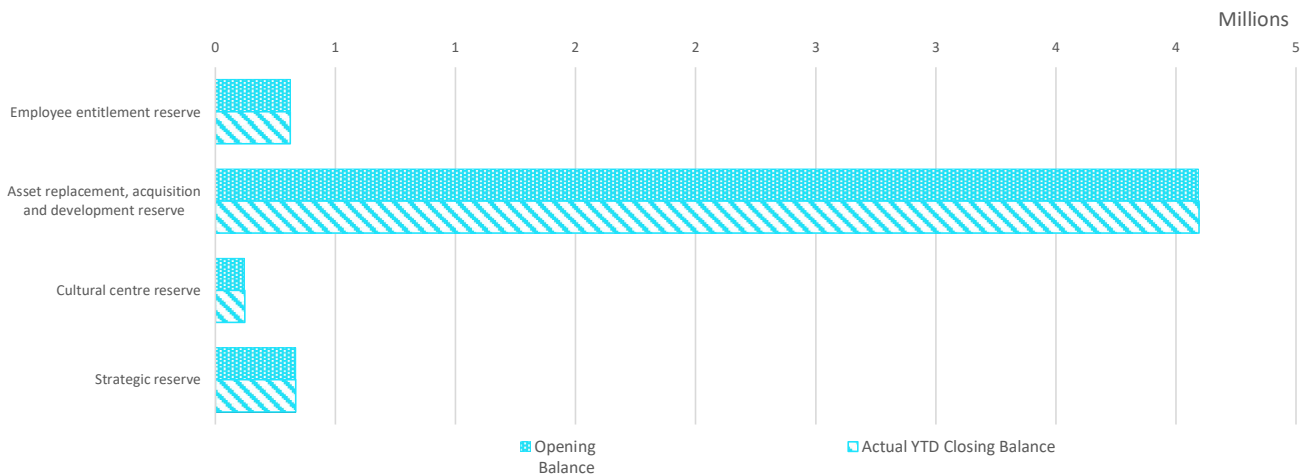


CAPITAL EXPENSES



FINANCING ACTIVITIES

RESERVES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

Funding surplus / (deficit) Components

Funding surplus / (deficit)				
	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$3.15 M	\$3.15 M	\$3.35 M	\$0.20 M
Closing	\$0.00 M	\$2.38 M	\$3.63 M	\$1.24 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$	% of total
Unrestricted Cash	\$3.84 M	44.1%
Restricted Cash	\$4.87 M	55.9%
Total	\$8.70 M	

Refer to Note 2 - Cash and Financial Assets

Payables		
	\$	% Outstanding
Trade Payables	\$0.04 M	
0 to 30 Days		100.0%
30 to 90 Days		0.0%
Over 90 Days		0%
Total	\$0.09 M	

Refer to Note 5 - Payables

Receivables		
	\$	% Collected
Rates Receivable	\$0.16 M	13%
Trade Receivable	\$0.48 M	
30 to 90 Days		2.1%
Over 90 Days		9.7%
Total	\$0.64 M	

Refer to Note 3 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$1.41 M)	\$0.16 M	\$0.35 M	\$0.19 M

Refer to Statement of Financial Activity

Rates Revenue		
	\$	% Variance
YTD Actual	\$0.18 M	
YTD Budget	\$0.19 M	(2.5%)

Refer to Note 6 - Rate Revenue

Operating Grants and Contributions		
	\$	% Variance
YTD Actual	\$1.07 M	
YTD Budget	\$1.38 M	(22.6%)

Refer to Note 11 - Operating Grants and Contributions

Fees and Charges		
	\$	% Variance
YTD Actual	\$0.13 M	
YTD Budget	\$0.10 M	26.8%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$1.64 M)	(\$0.92 M)	(\$0.07 M)	\$0.85 M

Refer to Statement of Financial Activity

Proceeds on sale		
	\$	%
YTD Actual	\$0.00 M	
Adopted Budget	\$0.08 M	0.0%

Refer to Note 7 - Disposal of Assets

Asset Acquisition		
	\$	% Spent
YTD Actual	\$0.96 M	
Adopted Budget	\$6.11 M	15.8%

Refer to Note 8 - Capital Acquisitions

Capital Grants		
	\$	% Received
YTD Actual	\$0.89 M	
Adopted Budget	\$4.40 M	20.2%

Refer to Note 8 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$0.10 M)	(\$0.00 M)	(\$0.00 M)	\$0.00 M

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	\$0.00 M
Interest expense	\$0.00 M
Principal due	\$0.00 M

Refer to Note 8 - Borrowings

Reserves	
Reserves balance	\$4.87 M
Interest earned	\$0.00 M

Refer to Note 9 - Cash Reserves

This information is to be read in conjunction with the accompanying Financial Statements and notes.

KEY TERMS AND DESCRIPTIONS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

STATUTORY REPORTING PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES

ACTIVITIES

GOVERNANCE

To provide a decision making process for the efficient allocation of scarce resources.

Includes the activities of members of council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.

GENERAL PURPOSE FUNDING

To collect revenue to allow for the provision of services.

Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure safer and environmentally conscious community.

Supervision and enforcement of various laws relating to aspects of public safety including emergency services.

HEALTH

To provide an operational framework for environmental and community health.

Inspection of food outlets and their control, and a waste pick-up service Warburton.

EDUCATION AND WELFARE

To provide services to children and youth.

Nil

HOUSING

To provide and maintain staff housing.

Provision and maintenance of staff housing.

COMMUNITY AMENITIES

To provide services required by the community.

Rubbish collection services, litter control; Warburton

RECREATION AND CULTURE

To establish and effectively manage infrastructure and resources which will help the social well-being of the community.

Maintenance of public halls, civic centres, Warburton recreation centre and operation of recreation services in Warburton. Provision and maintenance of parks and playgrounds. Operation of other cultural facilities.

TRANSPORT

To provide safe, effective and efficient transport services to the community.

Construction and maintenance of roads, streets, footpaths, depot and traffic control. Cleaning of streets and maintenance of street trees.

ECONOMIC SERVICES

To help promote the shire and its economic well-being.

Tourism and area promotion and building control.

OTHER PROPERTY AND SERVICES

To monitor and control council's overheads operating accounts.

Private works operation, plant repairs, operation costs and administrative costs.

**STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2021**

STATUTORY REPORTING PROGRAMS

	Ref Note	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	3,151,790	3,151,790	3,352,958	201,168	6.38%	
Revenue from operating activities							
Governance		4,250	1,246	37,327	36,081	2895.75%	▲
General purpose funding - general rates	6	189,482	189,596	184,944	(4,652)	(2.45%)	
General purpose funding - other		1,518,486	379,619	369,767	(9,852)	(2.60%)	
Law, order and public safety		426	105	352	247	235.24%	
Health		320	78	0	(78)	(100.00%)	
Education and welfare		102,000	25,500	26,000	500	1.96%	
Housing		140,000	34,998	51,445	16,447	46.99%	
Community amenities		129,125	99,528	99,405	(123)	(0.12%)	
Recreation and culture		185,000	46,248	61,750	15,502	33.52%	
Transport		2,567,294	904,024	598,998	(305,026)	(33.74%)	▼
Economic services		1,000	243	0	(243)	(100.00%)	
		4,837,383	1,681,185	1,429,988	(251,197)		
Expenditure from operating activities							
Governance		(181,229)	(7,301)	(36,598)	(29,297)	(401.27%)	▼
Law, order and public safety		(41,975)	(5,716)	(1,867)	3,849	67.34%	
Health		(220,831)	(55,595)	(70,215)	(14,620)	(26.30%)	
Education and welfare		(61,278)	(16,915)	(6,049)	10,866	64.24%	
Housing		(459,641)	(123,968)	(35,430)	88,538	71.42%	▲
Community amenities		(526,099)	(134,581)	(42,300)	92,281	68.57%	▲
Recreation and culture		(747,825)	(192,974)	(116,522)	76,452	39.62%	▲
Transport		(5,470,927)	(1,354,797)	(727,863)	626,934	46.28%	▲
Economic services		(313,455)	(78,472)	(39,750)	38,722	49.34%	▲
		(8,023,260)	(1,970,319)	(1,076,594)	893,725		
Non-cash amounts excluded from operating activities	1(a)	1,779,452	448,587	0	(448,587)	(100.00%)	▼
Amount attributable to operating activities		(1,406,425)	159,453	353,394	193,941		
Investing Activities							
Proceeds from non-operating grants, subsidies and contributions	12	4,395,093	0	889,849	889,849	0.00%	▲
Proceeds from disposal of assets	7	75,000	0	0	0	0.00%	
Payments for property, plant and equipment and infrastructure	8	(6,113,802)	(923,595)	(964,761)	(41,166)	(4.46%)	
Amount attributable to investing activities		(1,643,709)	(923,595)	(74,912)	848,683		
Financing Activities							
Transfer to reserves	9	(101,656)	(3,973)	(3,973)	0	0.00%	
Amount attributable to financing activities		(101,656)	(3,973)	(3,973)	0		
Closing funding surplus / (deficit)	1(c)	0	2,383,675	3,627,467			

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note 13 for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2021-22 year is \$20,000 or 10.00% whichever is the greater.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

KEY TERMS AND DESCRIPTIONS

FOR THE PERIOD ENDED 30 SEPTEMBER 2021

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. *Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL

Excess of assets received over the net book value for assets on their disposal.

EXPENSES

EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

**STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 SEPTEMBER 2021**

BY NATURE OR TYPE

	Ref Note	Adopted Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening funding surplus / (deficit)	1(c)	3,151,790	3,151,790	3,352,958	201,168	6.38%	
Revenue from operating activities							
Rates	6	189,482	189,596	184,944	(4,652)	(2.45%)	
Operating grants, subsidies and contributions	11	4,147,035	1,377,261	1,066,435	(310,826)	(22.57%)	▼
Fees and charges		433,290	101,191	128,309	27,118	26.80%	▲
Interest earnings		25,150	6,285	6,135	(150)	(2.39%)	
Other revenue		27,426	6,852	44,165	37,313	544.56%	▲
Profit on disposal of assets	7	15,000	0	0	0	0.00%	
		4,837,383	1,681,185	1,429,988	(251,197)		
Expenditure from operating activities							
Employee costs		(2,663,915)	(632,290)	(506,540)	125,750	19.89%	▲
Materials and contracts		(3,287,940)	(783,713)	(474,347)	309,366	39.47%	▲
Utility charges		(64,550)	(15,583)	(5,388)	10,195	65.42%	
Depreciation on non-current assets		(1,794,452)	(448,587)	0	448,587	100.00%	▲
Interest expenses		(1,500)	(375)	(262)	113	30.13%	
Insurance expenses		(132,163)	(77,975)	(81,699)	(3,724)	(4.78%)	
Other expenditure		(78,740)	(11,796)	(8,358)	3,438	29.15%	
		(8,023,260)	(1,970,319)	(1,076,594)	893,725		
Non-cash amounts excluded from operating activities	1(a)	1,779,452	448,587	0	(448,587)	(100.00%)	▼
Amount attributable to operating activities		(1,406,425)	159,453	353,394	193,941		
Investing activities							
Proceeds from non-operating grants, subsidies and contributions	12	4,395,093	0	889,849	889,849	0.00%	▲
Proceeds from disposal of assets	7	75,000	0	0	0	0.00%	
Payments for property, plant and equipment	8	(6,113,802)	(923,595)	(964,761)	(41,166)	(4.46%)	
Amount attributable to investing activities		(1,643,709)	(923,595)	(74,912)	848,683		
Financing Activities							
Transfer to reserves	9	(101,656)	(3,973)	(3,973)	0	0.00%	
Amount attributable to financing activities		(101,656)	(3,973)	(3,973)	0		
Closing funding surplus / (deficit)	1(c)	0	2,383,675	3,627,467			

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note 13 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

BASIS OF PREPARATION

The financial report has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements.

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 11 October 2021

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

	Notes	Adopted Budget	YTD Budget (a)	YTD Actual (b)
Non-cash items excluded from operating activities				
		\$	\$	\$
Adjustments to operating activities				
Less: Profit on asset disposals	7	(15,000)	0	0
Add: Depreciation on assets		1,794,452	448,587	0
Total non-cash items excluded from operating activities		1,779,452	448,587	0

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation* 32 to agree to the surplus/(deficit) after imposition of general rates.

		Last Year Closing 30 June 2021	This Time Last Year 30 September 2020	Year to Date 30 September 2021
Adjustments to net current assets				
Less: Reserves - restricted cash	9	(4,862,136)	(3,846,267)	(4,866,109)
Add: Provisions - employee	10	203,536	154,226	203,536
Total adjustments to net current assets		(4,658,600)	(3,692,041)	(4,662,573)

(c) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	10,059,898	7,558,017	8,704,174
Rates receivables	3	0	57,352	160,963
Receivables	3	8,901	113,081	477,928
Other current assets	4	90,052	50,497	57,029
Less: Current liabilities				
Payables	5	(538,909)	(32,696)	(94,032)
Contract liabilities	10	(571,427)	(153,502)	(812,486)
Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity	10	(833,421)	(424,461)	0
Provisions	10	(203,536)	(154,226)	(203,536)
Less: Total adjustments to net current assets	1(b)	(4,658,600)	(3,692,041)	(4,662,573)
Closing funding surplus / (deficit)		3,352,958	3,322,021	3,627,467

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$				
Cash on hand								
Cash Advance	Cash and cash equivalents	2,500	0	2,500	0	Cash on hand	Nil	Nil
Cash at Bank - Municipal	Cash and cash equivalents	357,316	0	357,316	0	Westpac	Variable	Nil
Cash at Bank - Municipal	Cash and cash equivalents	3,478,249	0	3,478,249	0	Westpac	Variable	Nil
Cash at Bank - Reserve	Cash and cash equivalents	0	4,866,109	4,866,109	0	Westpac	Variable	Nil
Total		3,838,065	4,866,109	8,704,174	0			
Comprising								
Cash and cash equivalents		3,838,065	4,866,109	8,704,174	0			
		3,838,065	4,866,109	8,704,174	0			

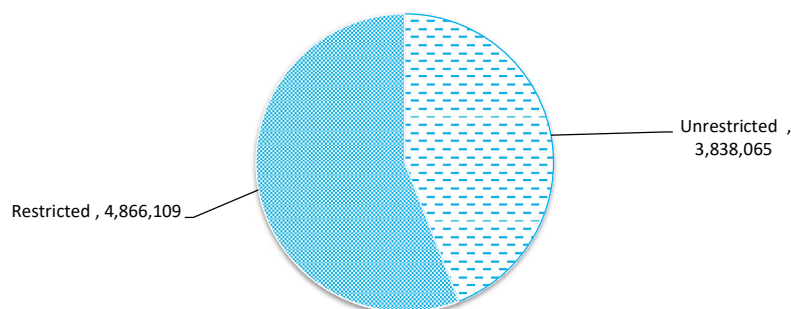
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

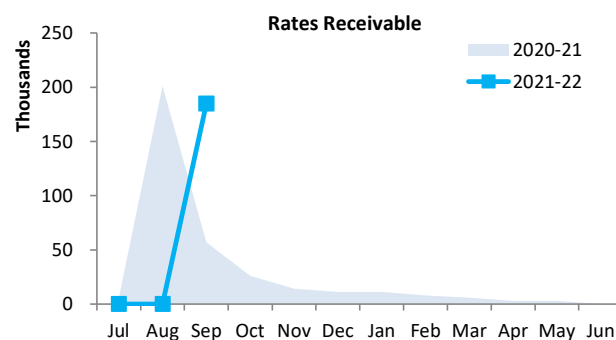
The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



Rates receivable	30 Jun 2021	30 Sep 2021
	\$	\$
Gross rates in arrears previous year	4,833	0
Levied this year	172,589	184,944
Less - collections to date	(177,422)	(23,981)
Net rates collectable	0	160,963
% Collected	100%	13%

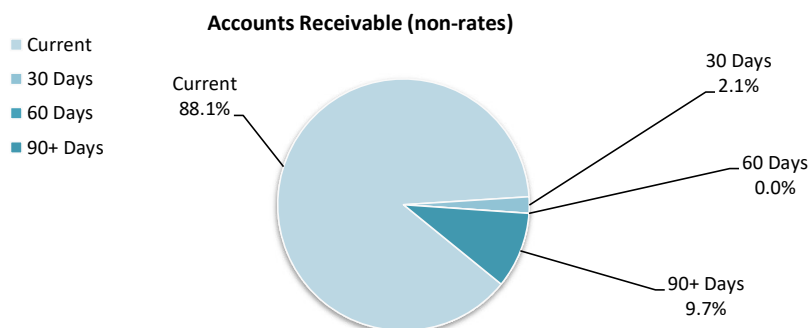


Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	0	419,467	10,207	0	46,357	476,031
Percentage		88.1%	2.1%	0%	9.7%	
Balance per trial balance						
Sundry receivable						476,031
GST receivable						1,897
Total receivables general outstanding						477,928

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for impairment of receivables is raised when there is objective evidence that they will not be collectible.



Other current assets	Opening Balance 1 July 2021	Asset Increase	Asset Reduction	Closing Balance 30 September 2021
	\$	\$	\$	\$
Inventory				
Fuel, oil and materials on hand	57,029	0	0	57,029
Other current assets				
Accrued income	33,023	0	(33,023)	0
Total other current assets	90,052	0	(33,023)	57,029

Amounts shown above include GST (where applicable)

KEY INFORMATION

Inventory

Inventories are measured at the lower of cost and net realisable value.

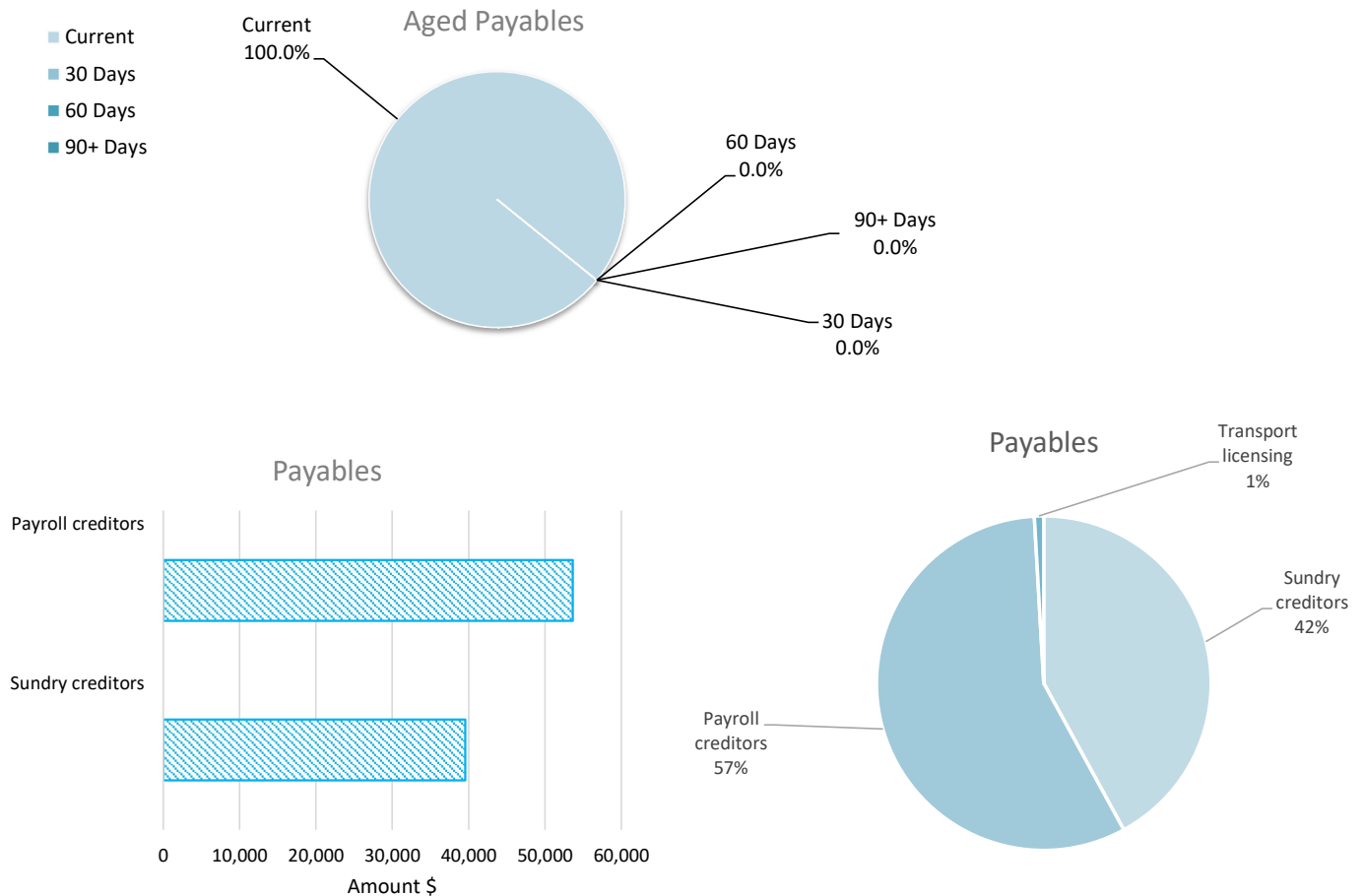
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	39,532	0	0	0	39,532
Percentage		100%	0%	0%	0%	
Balance per trial balance						
Sundry creditors						39,532
Payroll creditors						53,651
Transport licensing						849
Total payables general outstanding						94,032

Amounts shown above include GST (where applicable)

KEY INFORMATION

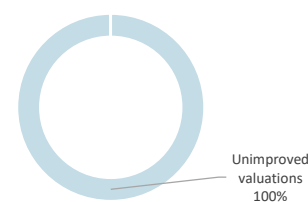
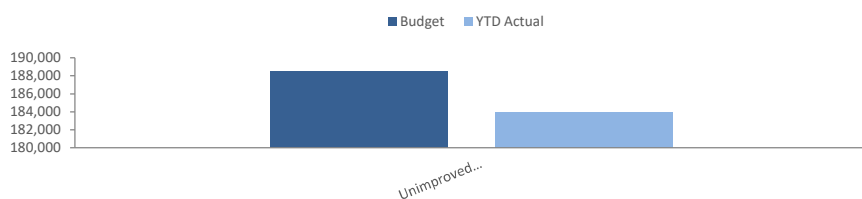
Trade and other payables represent liabilities for goods and services provided to the Shire that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.



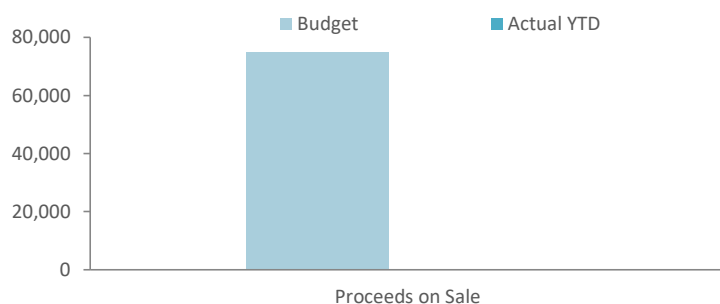
General rate revenue	Budget							YTD Actual			Total Revenue
	Rate in \$ (cents)	Number of Properties	Rateable Value	Rate Revenue	Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	
RATE TYPE				\$	\$	\$	\$	\$	\$	\$	\$
Unimproved value											
Unimproved valuations	0.2100	28	898,344	188,652	(150)	0	188,502	184,356	0	(392)	183,964
Sub-Total		28	898,344	188,652	(150)	0	188,502	184,356	0	(392)	183,964
Minimum payment	Minimum \$										
Unimproved value											
Unimproved valuations	245	4	3,471	980	0	0	980	980	0	0	980
Sub-total		4	3,471	980	0	0	980	980	0	0	980
Total general rates							189,482				184,944

KEY INFORMATION

Prepaid rates are, until the taxable event for the rates has occurred, refundable at the request of the ratepayer. Rates received in advance give rise to a financial liability. On 1 July 2021 the prepaid rates were recognised as a financial asset and a related amount was recognised as a financial liability and no income was recognised. When the taxable event occurs the financial liability is extinguished and income recognised for the prepaid rates that have not been refunded.



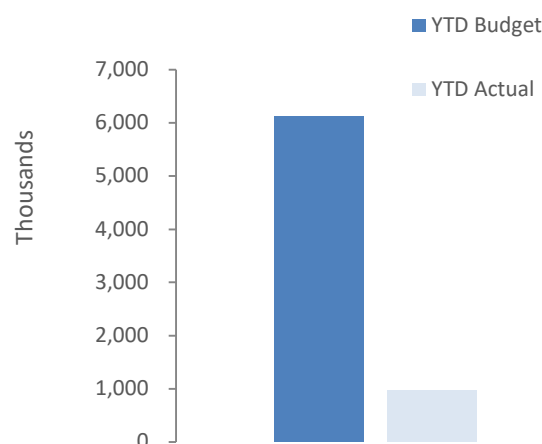
Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment								
	Transport								
	Plant and equipment	60,000	75,000	15,000	0	0	0	0	0
		60,000	75,000	15,000	0	0	0	0	0



Capital acquisitions	Adopted		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Land & Buildings	290,000	4,998	569	(4,429)
Furniture & Equipment	55,000	27,500	0	(27,500)
Plant & Equipment	284,000	0	0	0
Infrastructure - Roads	5,479,802	889,849	963,895	74,046
Infrastructure - Recreation	5,000	1,248	297	(951)
Payments for Capital Acquisitions	6,113,802	923,595	964,761	41,166
Total Capital Acquisitions	6,113,802	923,595	964,761	41,166
Capital Acquisitions Funded By:				
	\$	\$	\$	\$
Capital grants and contributions	4,395,093	0	889,849	889,849
Other (disposals & C/Fwd)	75,000	0	0	0
Contribution - operations	1,643,709	923,595	74,912	(848,683)
Capital funding total	6,113,802	923,595	964,761	41,166

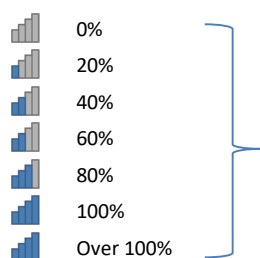
SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.



Capital expenditure total

Level of completion indicators



Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

Level of completion indicator, please see table at the end of this note for further details

Account Description		Adopted		Year to Date Actual	Variance (Under)/Over	
		Current Budget	Year to Date Budget			
Capital Expenditure						
Land & Buildings						
	111100	Buildings (Upgrade)	20,000	4,998	0	(4,998)
	121200	Storage Compound (Land & Buildings - new)	270,000	0	569	569
	Land & Buildings Total		290,000	4,998	569	(4,429)
Furniture & Equipment						
	042562	Furniture & Equipment - Computer	55,000	27,500	0	(27,500)
	Furniture & Equipment Total		55,000	27,500	0	(27,500)
Plant & Equipment						
	042565	Plant & Equipment	90,000	0	0	0
	102100	Plant & Equipment (New)	100,000	0	0	0
	123007	Plant & Equipment Purchases	94,000	0	0	0
	Plant & Equipment Total		284,000	0	0	0
Infrastructure - Roads						
	121008	Wanarn Access	400,000	0	0	0
	121400	Great Central Road - MRWA Capex	2,089,849	889,849	954,859	65,010
	147611	Jameson Wanarn	0	0	3,500	3,500
	147612	Warburton Blackstone (RRG)	1,479,081	0	5,536	5,536
	147625	Giles Mulga Park (RRG)	495,000	0	0	0
	147631	Warburton Town Roads - renewal / upgrade	1,015,872	0	0	0
	Infrastructure - Roads Total		5,479,802	889,849	963,895	74,046
Infrastructure - Recreation						
	147564	Warbon Oval Shade Structure	5,000	1,248	297	(951)
	Infrastructure - Recreation Total		5,000	1,248	297	(951)
	Grand Total		6,113,802	923,595	964,761	41,166

Cash backed reserve

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Employee entitlement reserve	311,532	0	254	0	0	0	0	311,532	311,786
Asset replacement, acquisition and devt	4,093,527	0	3,345	101,656	0	0	0	4,195,183	4,096,872
Cultural centre reserve	122,077	0	100	0	0	0	0	122,077	122,177
Strategic reserve	335,000	0	274	0	0	0	0	335,000	335,274
	4,862,136	0	3,973	101,656	0	0	0	4,963,792	4,866,109

	Opening Balance	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance
Other current liabilities	1 July 2021				30 September 2021
	\$		\$	\$	\$
Other liabilities					
- Contract liabilities	571,427	0	287,166	(289,679)	812,486
- Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity	833,421	0	300,000	(889,849)	0
Total other liabilities	1,404,848	0	587,166	(1,179,528)	812,486
Provisions					
Provision for annual leave	108,414	0	0	0	108,414
Provision for long service leave	95,122	0	0	0	95,122
Total Provisions	203,536	0	0	0	203,536
Total other current liabilities	1,608,384	0	587,166	(1,179,528)	1,016,022
Amounts shown above include GST (where applicable)					

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 11 and 12

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee benefits

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

Provider	Unspent operating grant, subsidies and contributions liability					Operating grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Adopted Budget Revenue	YTD Budget	YTD Revenue Actual
	1 July 2021		(As revenue)	30 Sep 2021	30 Sep 2021			
	\$	\$	\$	\$	\$	\$	\$	\$
Operating grants and subsidies								
Governance								
General Grants (Untied)	0	0	0	0	0	1,493,336	373,334	363,632
Community amenities								
Grant income	0	0	0	0	0	99,405	99,405	99,405
Transport								
Grants - Direct	0	0	0	0	0	185,918	185,918	185,918
Govt Grant - RA, Ab Access (Operating)	412,517	287,166	(130,769)	568,914	568,914	1,531,517	509,391	130,769
MRWA Grant - GCR Maintenance	158,910	0	(158,910)	0	0	538,909	134,727	158,910
Fed, Roads Grant (untied)	0	0	0	0	0	295,950	73,988	123,400
	571,427	287,166	(289,679)	568,914	568,914	4,145,035	1,376,763	1,062,034
Operating contributions								
Governance								
Licensing Commission	0	0	0	0	0	2,000	498	474
Recreation and culture								
Contributions	0	0	0	0	0	0	0	3,927
	0	0	0	0	0	2,000	498	4,401
TOTALS	571,427	287,166	(289,679)	568,914	568,914	4,147,035	1,377,261	1,066,435

Provider	Unspent non operating grants, subsidies and contributions liability					Non operating grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability	Liability	Current Liability	Adopted Budget	YTD	YTD
	1 July 2021		(As revenue)	30 Sep 2021	30 Sep 2021	Revenue	Budget	Revenue
	\$	\$	\$	\$	\$	\$	\$	\$
Non-operating grants and subsidies								
Transport								
Grants - MRWA GCR income for CapEx	589,849	300,000	(889,849)	0	0	2,009,849	0	889,849
Grants - Stimulus Funding	243,572	0	0	243,572	243,572	1,299,125	0	0
Grant - Special Projects	0	0	0	0	0	670,000	0	0
Grant-Roads to Recovery	0	0	0	0	0	416,119	0	0
	833,421	300,000	(889,849)	243,572	243,572	4,395,093	0	889,849

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2021-22 year is \$20,000 or 10.00% whichever is the greater.

Reporting Program	Var. \$	Var. %	Explanation of positive variances		Explanation of negative variances	
			Timing	Permanent	Timing	Permanent
Revenue from operating activities						
	\$	%				
Governance	36,081	2895.75%	▲	Reductions in staffing 20.21 has created refunds for FBT and also Workers Compensation. Insurance claims income makes up the remainder of this permanent variance.		
Transport	(305,026)	(33.74%)	▼		Income received for Aboriginal Access roads creating a contract liability, work is yet to be completed. See Note 11	
Expenditure from operating activities						
Governance	(29,297)	(401.27%)	▼	Depreciation is creating a favourable variance of \$12,000 and will be run after 20.21 audit is finalised.	Expenditure in many accounts within this program is currently tracking below budget, causing an under allocation of Admin expenses.	
Housing	88,538	71.42%	▲	Maintenance expenditure is currently below budget. Depreciation is yet to be run, waiting until the completion of 20.21 audit.		
Community amenities	92,281	68.57%	▲	Delays with recruitment of an Operations Coordinator and low staff numbers have resulted in a large \$68,776 variance. Other accounts making up the remainder of the variance include Waste Consultancy advice, Refuse Site Maintenance and depreciation.		
Recreation and culture	76,452	39.62%	▲	Salaries and associated costs are the biggest contributor to this variance. Retail purchases are tracking under budget. Expenses at the Gallery are also currently under budget. Depreciation is contributing \$12,345 to this variance and will be run after audit.		
Transport	626,934	46.28%	▲	A delay with the audit timing has meant depreciation is yet to be run creating a favourable \$383,000 variance. Admin allocation have contributed \$56k to this variance. Roadwork is behind schedule on the road projects and consultancy work on RAMM and Asset Management is also behind.		
Economic services	38,722	49.34%	▲	No invoices as yet from the Tourism Consultancy project has created this favourable variance		
Investing activities						
Proceeds from non-operating grants, subsidies and contributions	889,849	0.00%	▲	Income received for Great Central Road project creating a contract liability, work is yet to be completed. See Note 11		



Submission

to the Regional Telecommunications Review 2021

From the Goldfields Voluntary Organisation of Councils
(GVROC)

September 2021



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1. Background and Context

1.1 Background to Goldfields Esperance Region

The GVROC region is vast, covering a land area of approximately 940,000 km² and comprising red deserts, expansive mineral wealth, the magnificent Great Western Woodlands, and the iconic white, sandy beaches of the Southern Ocean. The region is renowned for its lifestyle, its friendly people, a great sense of community combined with excellent facilities and great opportunities.

As the largest region in Western Australia covering a third of the State, GVROC regional communities and economic activity is relatively isolated from the major urban centres and capital cities of Australia, however this drives an entrepreneurial and pioneering spirit amongst its people, strong and resilient communities, and the freedom to live in one of the most beautiful, natural, safest, and least populated areas of the world. Approximately 55,000 people live in the region.

The region generates over \$25 billion per annum in economic output, with around 32,000 employed people working in the region, and nearly 4,500 businesses, half of which are sole traders.

Major industries include mining; manufacturing; construction; rental, hiring and real estate services; transport and logistics; agriculture, forestry, and fishing; education and social services and tourism. The region produces an array of resource and agricultural commodities, and imports and exports product across the globe, through the Southern Port facility in Esperance. Founded on mineral wealth and a strong mining heritage, the region is an important mining hub for Western Australia accounting for over 10% of the State's mineral and petroleum production.

Approximately 80 percent of the Region's population, 70 percent of jobs and 87 percent of businesses are concentrated in the two most populous local government areas of the City of Kalgoorlie Boulder and the Shire of Esperance, with a significant portion of the region's Indigenous population residing in more remote towns and communities across the Region. A further 23 percent of jobs in the Region are located in the minerals industry intensive Shires of Laverton, Leonora and Coolgardie.

Aboriginal and Torres Strait Islander people represent nearly ten percent of the region's population. The character of the Goldfields-Esperance region reflects our unique Aboriginal culture, the legacies of early mining and agricultural pioneers, and a multi-cultural history of interstate and international migration.

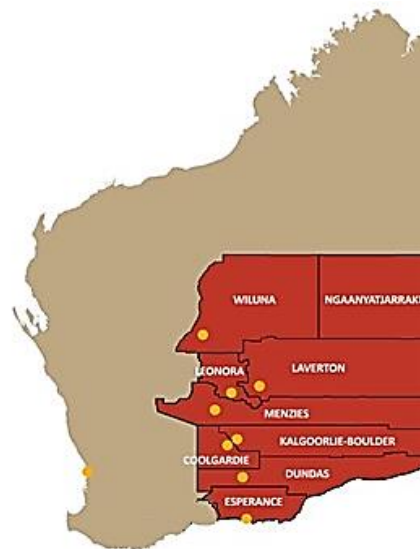
The Region accounts for approximately 3 percent of State GDP, with its dominant minerals sector accounting for 80 percent of regional exports, one-third of all regional jobs and 45 percent of the Region's total payroll.

1.2 Background to Goldfields Voluntary Regional Organisation of Councils (GVROC)

The Goldfields Voluntary Regional Organisation of Councils (GVROC) was formed in 2007, with the overarching principle to develop a strategic alliance of Local Governments in the Goldfields, who contribute and work together to ensure development and retention of infrastructure and community services and undertake joint economic development initiatives, through grant funding with the State and Federal governments plus the private sector, to enhance the region.

It consists of the:

- Shire of Coolgardie
- Shire of Dundas
- Shire of Esperance
- City of Kalgoorlie-Boulder
- Shire of Laverton
- Shire of Leonora
- Shire of Menzies
- Shire of Ngaanyatjaraku
- Shire of Wiluna



The GVROC also look to enhance service delivery and infrastructure for its collective and individual communities and to achieve a sustainable, cost-effective model for sharing of resources.

1.3 Interest of the Goldfields Voluntary Regional Organisation of Councils in Telecommunications

The geographical expanse and sparsely distributed population and industry in the Goldfields Esperance region presents a challenge to accessing telecommunications infrastructure for industry and the community. Access to broadband internet is limited outside of major towns, with regional residents and businesses often dependent on slower and less reliable satellite broadband for internet connectivity. Combined with cellular phone network coverage of only approximately 33% of the geography of the Goldfields Esperance region, telecommunications and digital connectivity is a significant obstacle for economic development with businesses operating outside of major centres that do not have the capacity to establish private networks.

This GVROC Submission seeks to address the Australian Governments Regional Telecommunications Review 2021 conducting a review of the adequacy of telecommunications services in regional, rural, and remote parts of Australia through a focus on the Goldfields Esperance region.

2. Addressing the 2021 Regional Telecommunications Review Terms of Reference

2.1 The Impact of Government Policies and Programs to Improve Regional Connectivity and Digital Inclusion

The Australian Government in the past has been dedicated to supporting telecommunications in regional Australia through the regional rollout of the National Broadband Network, the Mobile Black Spot Program, commitments to a review of consumer safeguards and the Universal Service Guarantee. In 2018, the Australian Government released a 2018 Regional Telecommunication Review which found that more than 96% of premises in regional Australia had access to the National Broadband Network (NBN) or had construction underway to allow access.

Over 600 Mobile Black Spot Program towers have been deployed, with future rounds of this program noted. The report highlighted deployment of 5G networks and Low Earth Orbit satellite networks bringing competition to existing networks.

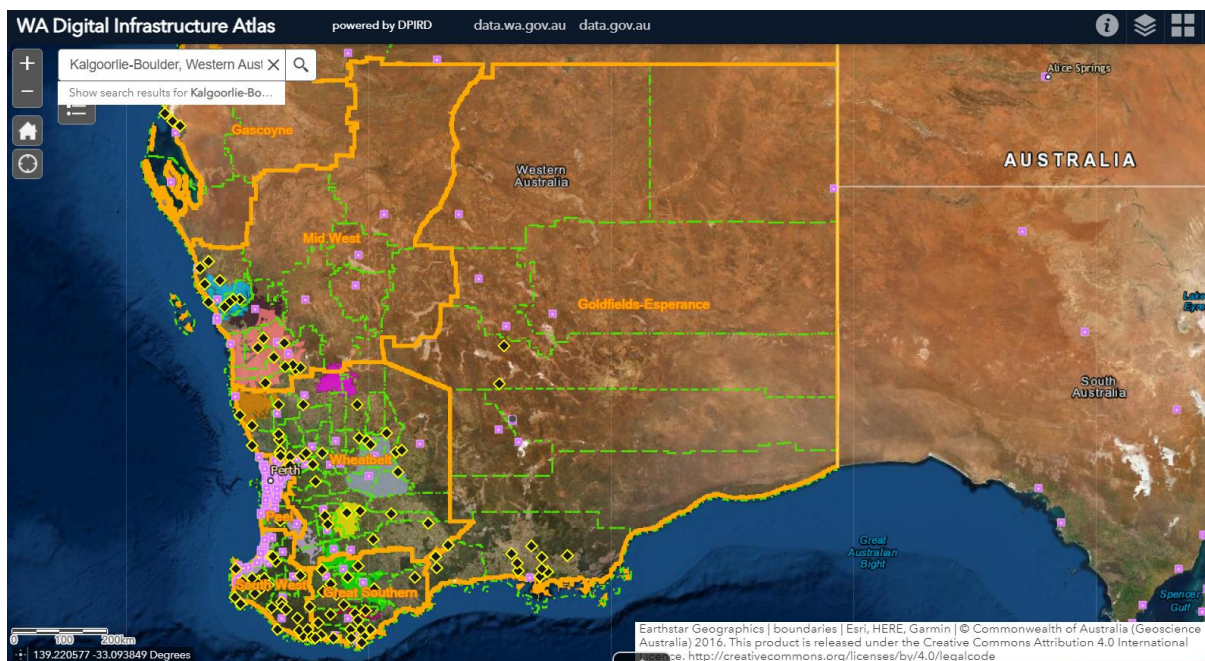
While these achievements have improved services for some regional telecommunications users, the following issues were noted:

- There is a divide between regional customers with a fixed-line broadband service and reliable mobile coverage versus customers reliant on the Sky Muster satellite service with data limitations, congestion on the fixed wireless network, and poor mobile coverage, resulting in an economic cost for regional business.
- The experience of customers on the Sky Muster satellite service falls well short of needs and expectations, with business and community demand for data increasing and the use of digital technologies increasing.
- There are little to no free-market drivers to stimulate the change required in the telecommunications industry's current limited focus on regional needs.
- There is a need to modernise the Universal Service Guarantee by guaranteeing ongoing access to broadband as well as voice with the services covered by the Universal Service Guarantee needing to meet regional, rural and remote Australian's expectations.
- Excessive repair times are reported by the community for landline services.
- There is a disconnect between the actual quality and reliability of services delivered compared to the theoretical maximum speed of packages being sold including what NBN Co offers on the performance of the Sky Muster satellite service.
- Access, affordability, and digital ability are major issues for Indigenous communities with these communities being at risk of being excluded from the business and social opportunities apparent from digital technologies.

The above issues remain pertinent to the needs of residents outside the major centres of the City of Kalgoorlie Boulder and the Shire of Esperance in the Goldfields Esperance region.

The Western Australian Government has also been active in seeking to improve the telecommunications services offered to regional Western Australians. The Western Australian Government is committed to improving mobile connectivity in regional Western Australia, through its Regional Telecommunications Project (RTP) and the Regional Mobile Communications Project (RMCP) programs administered by the Department of Primary Industries and Regional Development (DPIRD) in recognition that mobile connectivity is essential to maximising the full potential of regional businesses and communities. The RTP and RMCP have partnered with the Australian Government's Black Spot Program. The State's investment of \$105 million since 2012, has expanded mobile coverage and reduced communication gaps in small, rural communities and at strategic locations across regional Western Australia. This investment is funding 375 new or improved mobile communication infrastructure sites. DPIRD has also supported the eConnected Grainbelt Project's WA Internet of Things (IoT) Decision Ag Grant Program and the Grainbelt Digital Enhancement Program (GDEP) aiming to deliver high capacity backhaul wholesale broadband connectivity to improve access to digital technology to far-reaching, broad coverage areas throughout Western Australia's grain belt.

Despite both the Australian and Western Australian Governments targeting telecommunications black spots, to date only a small number of projects have supported the Goldfields Esperance region. The WA Digital Infrastructure Atlas lists 14 Mobile Black Spot Round 1 base stations out of over 600 sites supported nationally. Furthermore, the 2018 Australian Government Mobile Black Spot Program Priority Locations listed 125 specific priority locations of which none were in the Goldfields Esperance region.



Fourteen Mobile Black Spot Round 1 Base Stations in the Goldfields Esperance Region (Black and Gold Diamonds) - WA Digital Infrastructure Atlas

2.2 Insights from COVID-19 on the Changing Digital Needs of Regional, Rural and Remote Areas

The Goldfields Esperance region with advent of COVID 19 has seen increased investment after an initial fall and a reduction in unemployment. Unemployment has reduced to 3.83% as at March 2021. COVID 19 has resulted in closure of State and international borders restricting migration and access to foreign workers.

Job vacancies are a key issue for the region with the WA Chamber of Minerals and Energy noting that there were more than 1,000 vacancies in the Kalgoorlie-Boulder mining sector alone. Some mining companies in the region are offering higher wages and bonuses to employees if they can refer new workers. Kalgoorlie Esperance region has previously been endorsed for the Regional Sponsored Migration Scheme (RSMS) which allows Australian employers in regional and low population growth areas of Australia to nominate skilled workers from overseas to fill skilled vacancies in their business in order to alleviate skill shortages.

In response to COVID 19 and skills shortages, reliance on digital technology and the telecommunications that underpins it have become more critical to businesses and community organisations.

Adoption of digital technology and the use of Zoom and Microsoft Teams teleconferencing during the COVID 19 pandemic has also made living in regional areas more attractive. In 2020 the Australian Bureau of Statistics registered the largest inflow of Australians moving to regional areas from capital cities since records began. A net 43,000 Australians moved to regional areas from capital cities in 2020, according to the ABS figures.

In the Goldfields Esperance region, adoption of digital technology, Zoom and Microsoft Teams teleconferencing has made extra demands on the existing telecommunications infrastructure. Companies have increasingly looked at alternative providers and private networks to the major providers NBN, Telstra and Optus, to both increase access to services and reduce costs.

For remote communities and in particular indigenous communities, the lack of access to communications services such as broadband and mobile telephony and a reliance on satellite services has highlighted the digital divide with more populated areas. New technologies require higher bandwidth capability and remote communities are increasingly falling behind in being able to access this capability which requires recognition by the Australian and Western Australian Governments to support greater resourcing.

2.3 Service Reliability Issues Which Impact Regional Communities and Options for Mitigating Them

The Goldfields Esperance region's remote areas continue to have no, or poor, mobile phone voice and data reception, affecting quality and reliability of services.

The lack of connectivity disadvantages people in areas who rely on mobile connections for business, social connection with family and friends, access to services such as telehealth, education, and welfare services. Access to across the counter services is not an option in remote regional areas. Access to reliable telecommunications can also be critical in an emergency in response to extreme weather, bushfires, flooding or road accidents. A lack of mobile coverage can delay response times, increasing health and property risks.

The 2019 Australian Infrastructure Audit acknowledges that mobile services in regional, rural, and remote areas can be costly and poor quality, and that coverage gaps affect community safety, liveability and productivity. However, the development of business cases for attracting funding to deliver services can be challenging given large distances and the small number of people in remote communities.

Australian Government support to leverage interest from both major telecommunications providers and new smaller providers can be a cost-effective means of delivering telecommunications to remote communities. An example of this approach is provided in section 2.5 Ways of Encouraging Further Investment in Regional Telecommunications.

2.4 The Role of Emerging Technologies in Delivering Telecommunications Services in Regional Australia

Local government is increasingly recognising the importance of technology supporting smart city concepts that can build community services and future economic activity with access to low power sensors and Internet of Things (IoT) solutions, data informed decision making, wireless networks, and web and mobile based applications. The Federal Government has recognised Smart Cities policy priorities including Innovation and Digital Opportunities which aims to harness the productive potential of information and communications technologies and the digital economy, and to make more data publicly available. The IoT Alliance Australia Association has recognised the benefits of IoT in the delivery of a range of services by government.

IoT drives innovation & improves outcomes across cities



Public Safety

- Situation awareness
- Security, surveillance video & drones)
- Weather, flood & events monitoring



Energy & Renewables

- Sustainable use
- Load management
- Resource optimisation
- Waste to energy



Infrastructure & Resources

- Asset management & tracking
- Robotics, autonomy & safety
- Infrastructure maintenance
- Resource optimisation



Smart Cities

- Asset management & tracking
- Smart parking
- Smart bins & waste management
- LED street lighting



Smart Vehicles

- Driver assistance
- Video evidence
- Maintenance management
- Autonomous operation
- Safer, better utilisation, sustainable



Urban Farming

- Vertical & rooftop gardens
- LED lighting & hydroponics
- Food security & safety
- Farm to fork
- Smart warehousing
- Smart supply chains

IoT and Government's Role in the Development of Cities– IoT Alliance Australia

Similarly, private sector groups are adopting private networks, private WiFi and IoT as a means of delivering new services in a cost-effective manner. An example of a project in the Goldfields Esperance region to adopt both private networks and a range of new services is the Esperance Digital Farm Network (EDFN).

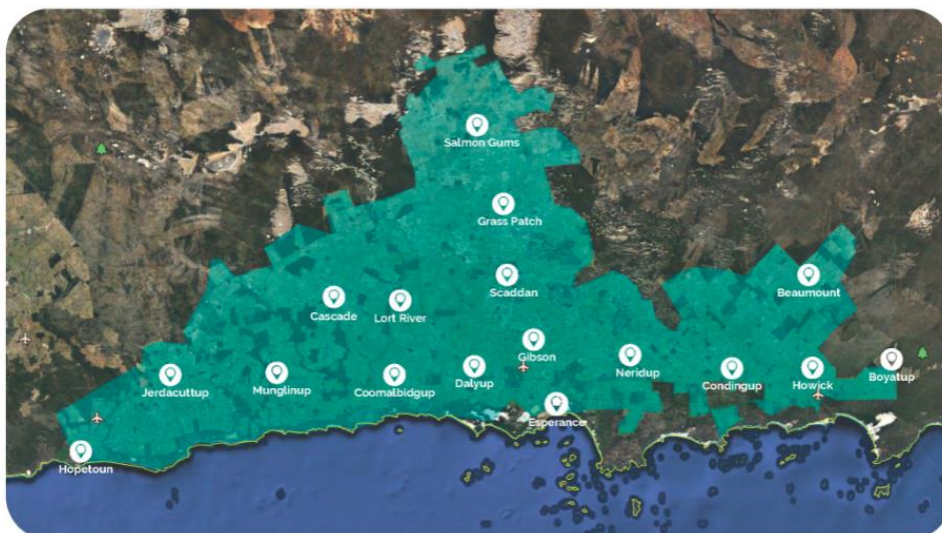
The EDFN was supported in 2021 by a \$3 million State Government Digital Farm Grants program grant towards developing business grade internet across the Esperance district. Led by the South East Premium Wheatgrowers Association (SECWA) and CipherTel, a regionally based and WA owned telecommunications carrier, the EDFN seeks to address poor internet connections for many Esperance farm businesses and supports the adoption of new agricultural technologies.

The proposal leverages several existing Telstra Towers and fibre infrastructure to develop a new Fixed Wireless network, bypassing congested satellite and old copper lines. The network will initially cover 70 per cent of the Esperance farmland and is extendable. With a small dish antenna on the roof of the farm office or home, the network will connect users up to 20km from the Tower (line of sight) and will deliver speeds of up to 80 Mbps Download and 40Mbps Upload with unlimited data usage. Once connected, high speed, low latency internet can be used for work, education, safety, and entertainment.

Internet can be distributed on farm via Wi-Fi or low powered IoT networks to connect a multitude of devices enabling data collection, monitoring and control and real-time remote support to growers. Captured data can be analysed and provide valuable insights enabling better decisions on farm to improve production, reduce chemicals and fertiliser usage, and better manage plant disease or nutrient deficiencies.

To connect to the network, users are required to contribute a fee per site to be connected. This connection fee covers the cost to install and commission the end-user equipment on the farm office or home. The network also offers a range of internet plans with varied speeds and prices including a business grade internet service superior to offerings available via satellite. Speeds and data plans offered by the Esperance Digital Farm Network are much higher than satellite and generally much cheaper and consistent than mobile internet options and prices are comparable to enterprise-grade internet offered in the Perth CBD.

ESPERANCE DIGITAL FARM NETWORK - COVERAGE CAPTURE AREA



Private networks such as the EDFN provide an example of an alternative approach to engaging with smaller local providers as opposed to exclusive funding of the major telecommunications providers in Australia. Other companies in Western Australia supporting private networks and IoT solutions includes Logic IT, Node One and Space Angel.

IoT networks such as the EDFN includes LoRaWAN or Low-Power, Wide-Area Networks (LPWAN) which are growing as private networks supporting IoT devices. LoRaWAN is unique in LPWAN wireless communication technology in that it has multiple deployment and business models to solve the needs of IoT business cases and applications globally. Deployment options include Public, Private and Hybrid networks. Private LoRaWAN Networks essentially mean that a customer can deploy their own gateways, provide their own backhaul, and deploy sensors in range of those gateways in a cost-effective manner. This contrasts with Public Networks where customers pay a network operator to connect their sensor without the need to deploy gateways with backhaul.

There are also opportunities to engage with companies interested in private 5G networks. A private 5G network is a wireless local area network (LAN) that uses 5G-enabled technologies to create a network with dedicated bandwidth and infrastructure that meets a company's specific connectivity needs. 5G is capable of transmitting speeds up to 100 times faster than 4G LTE.

A further opportunity is the announcement by the US based Space X that it is interested in deploying regional telecommunication services in Australia. Space X is a global provider of rocket launch services and has over 100 future missions planned, including with the National Aeronautics and Space Administration (NASA) and the US Government representing over \$US10 billion in contracts. Space X Starlink has a global network supporting satellite internet, seeking to deliver high speed internet to remote and regional locations globally.

With private networks, there are also opportunities to acquire Spectrum Licence from the Australian Communications and Media Authority (ACMA) to rollout their own 4.9G / 5G telecommunications network and get local suppliers to rollout and maintain. ACMA are an independent Commonwealth statutory authority. ACMA regulate communications and media services in Australia to maximise economic and social benefits and deals with content matters, telecommunication company consumer issues, compliance and enforcement and spectrum management. ACMA approves spectrum licences allowing entities to operate a range of radio communication devices with a spectrum licence supporting a geographical area and a frequency range.

There is an opportunity for local governments and indigenous communities in remote areas to apply for spectrum as part of planning for private networks which should be encouraged by the Australian and Western Australian Governments.

With the growth of private networks supporting business cases for accessing new technologies in a cost-effective manner for regional communities and business, Australian and Western Australian Government support can accelerate the development of private networks through recognition of their importance and the provision of funding.

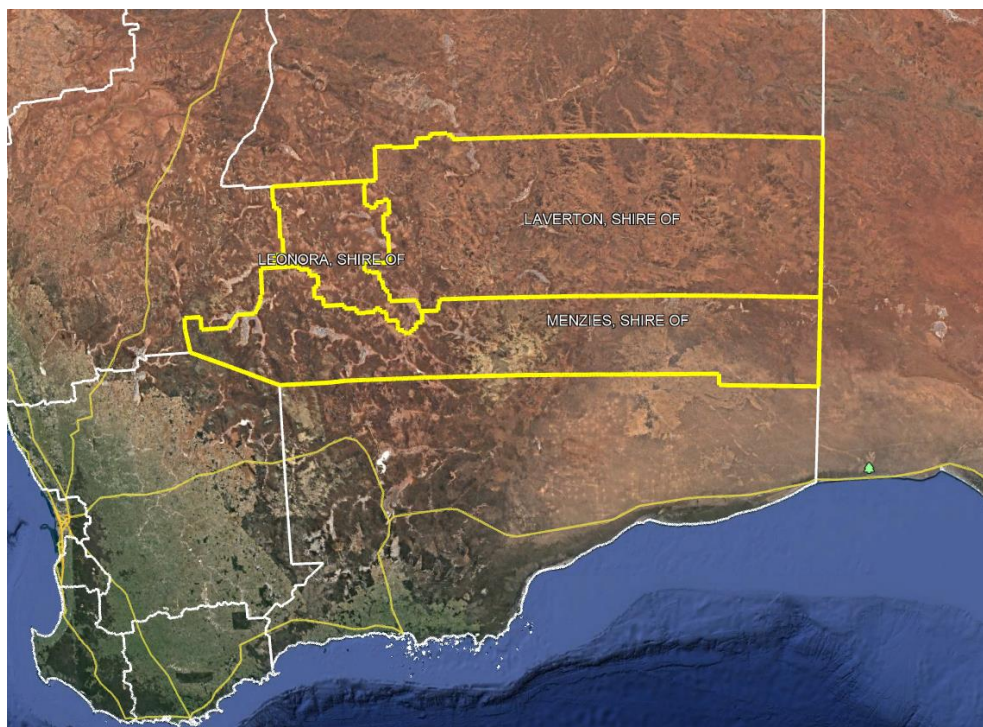
2.5 Ways of Encouraging Further Investment in Regional Telecommunications

As previously noted, Government funding support can leverage interest from both major telecommunications providers and new smaller providers that can be a cost-effective means of delivering telecommunications to remote communities.

An example of this approach is the Western Australian Government seeking applications from telecommunications carriers under the Northern Goldfields Digital Connectivity Grant Program to partner with the State Government in a project to deliver improved digital connectivity to local businesses, and communities in the Northern Goldfields.

A total of \$1 million in co-contributions has been allocated to provide fast, reliable, scalable, and affordable broadband to local businesses and communities in the Leonora, Laverton and Menzies districts. Submissions are encouraged from carriers that supply terrestrial or non-terrestrial telecommunications services, including providers of emerging digital connectivity options. The project will ensure enterprises in this remote area have access to digital services needed by modern businesses to operate in today's marketplace. This includes improved internet connection, as well as sufficient bandwidth and coverage to operate IoT devices, such as monitoring and sensing tools that are important to build business efficiencies and capacity in remote locations.

The Australian Government should also consider programs to leverage co-contributions towards private networks that fill the gap in providing broadband to regional areas such as those in the Goldfields Esperance region.



Areas Supported by the WA Government Northern Goldfields Digital Connectivity Grant Program

2.6 The Role of Telecommunications in Supporting Broader Regional Development Goals

Advanced telecommunications are vital for large investors in mining and large industrial projects. Investment by the private sector in major projects can be leveraged to support improved community access to telecommunication services.

Linking government telecommunications programs to engaging with large projects and private investors can support both the development of these projects and improvements in access to regional telecommunications.

The Goldfields Esperance region is attracting projects which are important to Australia's future in the supply of rare-earth to global markets, the supply of nickel for electric battery world markets, the supply of potash fertiliser to international markets and development of renewable energy and hydrogen to support decarbonised sources of energy. New projects and industries complement the regions traditional reliance on gold mining and agriculture. Some of the new projects being developed are of global significance and can be catalysts to supporting improved telecommunications infrastructure in the region. They include:

- **Lynas Rare Earths Ltd**- Lynas Rare Earths Ltd is seeking to build a \$500 million plant to process rare earths mined at Mount Weld in the northern Goldfields. Lynas is the only producer of scale of separated rare earths outside of China and the second largest producer in the world. Rare earths are used in many high tech and future facing industries, including electronics, wind turbines, catalytic converters, electric and hybrid motor vehicles and in defence applications.
- **Cassini Nickel Mine** - Mincor Resources Cassini underground nickel mine is Kambalda's first new nickel development in two decades. Kambalda is 59 kilometres southeast of Kalgoorlie. The project will support 200 jobs and represents an investment of \$98 million. The nickel industry has seen increased demand with nickel with it being a vital part of the market growth in lithium-ion batteries in electric cars.
- **Australian Potash's Lake Wells Potash Project** - Australian Potash's Lake Wells Sulphate of Potash project is located approximately 500kms northeast of Kalgoorlie, in the north-Eastern Goldfields and consists of granted mining leases and exploration licenses covering a total of over 1,200 square kilometres. Sulphate of Potash is primarily used as fertiliser for agriculture. The value of the total project is \$292 million. Australian Potash has received a \$140 million loan facility to further develop the project through the Northern Australian Infrastructure Facility (NAIF).
- **Western Green Energy Hub** - The \$100 billion Western Green Energy Hub (WGEH) supported by Intercontinental Energy and CWP Global seeks to produce 3.5 million tons of zero carbon green hydrogen, or 20 million tons of green ammonia each year, for both domestic consumption and export. Covering a 15,000km² area in the Goldfields-Esperance region, the WGEH would be world's biggest renewable energy hub and could generate up to 50GW of wind and solar energy. Around 30GW from the hub is expected to be produced from wind, with the rest generated by solar power. The project is at a feasibility stage of development.

2.7 Ways to Improve Co-ordination between Government and Industry in Telecommunications Investment

The Australian Government has a range of grants and finance programs to support regional development, industry development and investment in regional and remote locations.

Regional telecommunications should be considered as part of their selection criteria for these programs which will support telecommunications development in regional and remote areas such as the Goldfields Esperance region. These programs would then complement Australian Government programs direct support for telecommunications in regional areas already referred to in this submission including the National Broadband Network, the Mobile Black Spot Program and the Universal Service Guarantee.

Australian Government programs which can be relevant to complementing telecommunications development in the Goldfields Esperance include:

- **Building Better Regions Fund (BBRF):** The BBRF supports the Australian Government's commitment to create jobs, drive economic growth and build stronger regional communities and can provide up to \$10 million per project.
- **Modern Manufacturing Initiative (MMI):** The MMI supports projects that integrate Australian businesses into domestic and international value chains, supporting the export of goods and services into new markets. MMI provides co-funding to encourage linkages between local businesses and domestic and international firms, increasing scale, supply capacity, and the ability to innovate. Co-funding grants under MMI are available of between \$1 million to \$20 million, up to 50% of the eligible project expenditure.
- **Cooperative Research Centres Projects (CRCP):** CRC-P Grants provide funding for short-term research collaborations. Matched funding of between \$100,000 and \$3 million. Grants are for up to 3 years.
- **Accelerating Commercialisation:** Accelerating Commercialisation provides expert guidance, connections, and financial support to assist small and medium businesses, entrepreneurs and researchers to find the right commercialisation solutions for their novel products, process or service. Funding is through competitive matched grants of up to \$1 million over two years for commercialisation activities.
- **Australian Renewable Energy Agency (ARENA):** ARENA is an Australian Government agency established to support the global transition to net zero emissions by accelerating the pace of pre-commercial innovation, to the benefit of Australian consumers, businesses, and workers. Since 2012, ARENA have supported 602 projects with \$1.77 billion in grant funding, unlocking a total investment of almost \$7.75 billion in Australia's renewable energy industry.
- **Clean Energy Finance Corporation (CEFC):** The CEFC is an Australian Government owned corporation established to lead investment in Australia's transition to a low emissions economy. This includes working with co-investors across renewable energy generation and energy storage, as well as agriculture, infrastructure, property, transport, and waste.

- **Australia's National Hydrogen Strategy:** The Australian Government has allocated \$275.5 million to accelerate the development of hydrogen hubs in regional Australia and implement a clean hydrogen certification scheme.

The Australian Government should also consider linkages with Western Australian Government regional and industry development grants programs indirectly relevant to telecommunications development in the Goldfields Esperance. Some of the direct programs support for telecommunications in regional areas by the Western Australian Government have already been referred to in this submission including the Regional Telecommunications Project (RTP) and the Regional Mobile Communications Project (RMCP) grants.

Western Australian Government programs indirectly relevant to telecommunications development include:

- **Regional Economic Development (RED) Grants:** The RED Grants program is a Western Australian Government initiative that invests in community-driven projects that support efforts to create long-term economic growth and job sustainability in our regions. The program will invest \$40.8 million towards the RED Grants program over seven years for projects that will directly benefit regional communities.
- **Digital Farm Grants Program:** The Digital Farm Grants program provides funding for last-mile solutions for agribusinesses in agricultural and pastoral regions that lie outside the current or planned NBN fixed wireless and fixed line footprint.
- **WA Internet of Things (IoT) Decision Ag Grant Program:** The WA Internet of Things (IoT) Decision Ag Grant Program was designed to demonstrate on-farm connectivity solutions to support remote digital farm monitoring with IoT sensors and devices, even in areas without current farm-wide connectivity.
- **Grainbelt Digital Enhancement Program (GDEP):** The GDEP is an initiative from the \$22 million Agricultural Telecommunications Infrastructure Fund. GDEP aims to deliver high capacity backhaul wholesale broadband connectivity to improve access to digital technology to far-reaching, broad coverage areas throughout Western Australia's grainbelt.
- **Western Australian Renewable Hydrogen Fund:** A \$50 million fund established to drive renewable hydrogen industry development with \$900,000 committed towards industry-led feasibility studies.

Better coordination at a State and Federal Government level with other regional development and economic development programs, will leverage a greater level of resources to support improved access to telecommunications in regional and remote areas in the Goldfields Esperance region.

2.8 Consumer Awareness and Education Regarding Telecommunications Options in Regional Areas

Australian, State and Local government programs and projects are investing in systems that deliver services and in particular support telehealth and distance learning to support more effective service provision as well as reduced costs of service delivery. Similarly, companies are investing in systems that support greater integration of regional and remote businesses into State and National systems.

However, regional and remote communities suffer from poor access to the internet, and they also lack access to the skills to use technology. Australian Bureau of Statistics have shown that Indigenous households are approximately 75% more likely than non-Indigenous households to not have an internet connection. Indigenous Australians face additional barriers around skills, affordability, and access to culturally appropriate technology. Digital inclusion and the digital divide are issues for the Goldfields Esperance region.

A major source of education and training to support digital inclusion and digital literacy is Western Australian Government support through the TAFE system. TAFE colleges at Kalgoorlie and Esperance support basic computer literacy and internet skills as well as Diploma and Certificate levels accreditation in Information Technology. TAFE also has a range of flexible programs for Aboriginal people including an Aboriginal Designated Placement Program offering a range of courses with designated places for Aboriginal students.

The Western Australian Community Resource Network (WACRN) also offers support for supporting digital inclusion. The WACRN comprise over 100 rural, remote, and regional Community Resource Centres (CRCs). The centres are not-for-profit organisations that are independently owned and operated by their local community. CRCs provide access to government and community services and information, and undertake community, business, and economic development activities.

A focus for CRCs in the past has been digital inclusion and access to training and services linked to digital access. The WACRN is supported by the Western Australian Government.

CRCs in the Goldfields Esperance region include:

- Norseman
- Coolgardie
- Leonora
- Tjuntjuntjara
- Kambalda
- Menzies
- Laverton
- Irrunytju



Tjuntjuntjara in the Goldfields Esperance Region

The Australian Government is also committed to supporting digital inclusion for regional and remote Australian communities. The Australian Government is increasingly focused on digital delivery of services over the internet. While a key focus of the Australian Government has been on the delivery of telecommunications infrastructure to regional and remote areas through the National Broadband Network, the Mobile Black Spot Program and the Universal Service Guarantee, more attention is needed to ensure regional communities are equipped with the skills to engage digitally.

An example of this approach by the Australian Government is the development of an Indigenous Digital Inclusion Plan (IDIP) by the National Indigenous Australians Agency, with support from the Department of Infrastructure, Transport, Regional Development and Communications. This work is part of the Australian Government’s response to the recommendations of the 2018 Regional Telecommunications Review. The IDIP will address key issues to improve Indigenous digital inclusion in the three areas of access, affordability, and digital ability.

Linkages between the Federal, State and Local Government over digital inclusion with higher levels of resources to support the WACRN network of Community Resource Centres (CRCs) and TAFE in the Goldfields Esperance region can support greater engagement by people in remote areas on enhanced digital access and skills development.



Bega Garnbirringu Health Service in Kalgoorlie Provides Telehealth Services to the Goldfields Esperance Region

3. Telecommunications Priorities for the Goldfields Esperance Region

3.1 Western Australian Government Priorities for the Goldfields Esperance Region

The Western Australian Government through the Department of Primary Industries and Regional Development (DPIRD) and the Goldfields Esperance Development Commission manage a list of telecommunications priorities for the Goldfields Esperance region.

The priorities list feature 42 sites which feature the following characteristics:

- Indigenous community sites with no Optus or Telstra coverage where improved connectivity and mobile access will assist with Aboriginal economic and social development and support emergency services operations and response times.
- Remote town sites with small populations where improved connectivity and better mobile communications will support improved connectivity and better mobile communications to support economic and social development and emergency services.
- Agricultural zones where improved connectivity and better mobile communications will significantly increase access to technologies supporting enhanced productivity in farming as well as support improved service access to farming families.
- Sites improved connectivity and better mobile communications will support existing and prospective mining operations.
- Sites where expanded digital connectivity will support tourism and economic diversification.
- Sites which will support improved connectivity and better mobile communications to improve safety for motorists and tourists accessing coastal national parks.

Linkages between Federal, State and Local Government over telecommunications priorities for the Goldfields Esperance region can progress these projects through improved collaboration and leverage of resources.



Menzies Town Hall in the Goldfields Esperance Region

3.2 Local Government Priorities for the Goldfields Esperance Region

Local Government in the Goldfields Esperance region are conscious of telecommunications needs for the Goldfields Esperance region. Major issues identified for Local Government in the Goldfields Esperance region includes the following:

- Mobile services in the Goldfields Esperance region are limited and non-existent outside major towns.
- The NBN Skymuster satellite service is congested and unstable.
- Bushfires and flooding have shown that telecommunications access has compromised emergency responses.
- The agriculture sector is using mobile coverage to link operations and improve business performance and is undermined by limited telecommunications access.
- Increase tourism requires increased mobile phone coverage.
- Access to telecommunication services is vital for access to health care, education, business and social services.
- Increasingly Government services such as myGov require access to telecommunications services in order to be accessible.
- Remote Aboriginal communities are in particular impacted by a lack of access to adequate telecommunications services.
- Increased Government support is required including matching funds from the Western Australian Government to complement the Federal Mobile Blackspot program and other potential Australian Government funding programs.

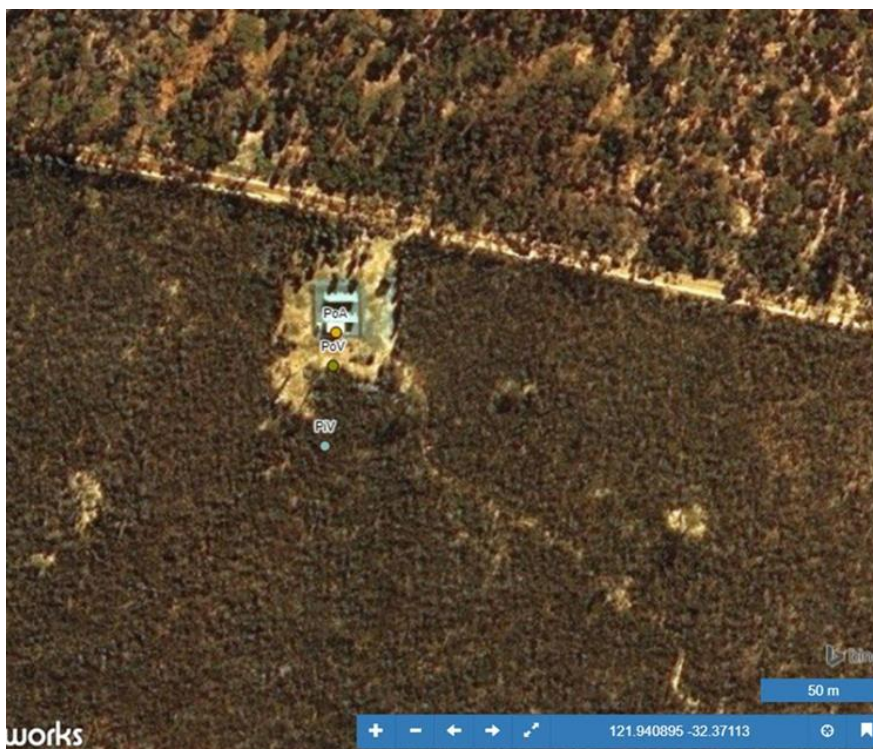
Specific issues for individual Local Government organisations in the Goldfields Esperance region have been identified as follows:

Shire of Dundas

The Shire of Dundas is a local government area in the Goldfields-Esperance region covering an area of 93,179 square kilometres with the Shire based in the town of Norseman. The following telecommunications issues have been raised by Shire of Dundas:

- Telstra is the monopoly provider of telecommunications services in the Shire of Dundas.
- The community of Dundas is reliant on old dial-up telecommunications access through the copper network providing limited service.
- The District High School and new mining operations in the region are impacted by substandard connectivity.
- COVID 19 has revealed severe issues for tourists and other external people regarding connectivity with mobile devices uploading or downloading images or opening documents to meet COVID entry requirements.
- Bushfires have also revealed gaps in telecommunications access including mobile services during emergency situations.
- The Shires of Dundas and Coolgardie and City of Kalgoorlie Boulder are critical locations in the National Freight Network and National Critical Infrastructure network and need better telecommunications coverage.

- East-west corridors include the Eyre Highway (A1), Trans-Australia Railway, interstate NBN Fibre-optic and Telstra relay stations.
- The north-south corridor includes the Esperance Coolgardie Highway, (A94, A1) Esperance gas pipeline and Esperance Branch Railway servicing mines to the Port of Esperance.
- NBN/Telecommunications nodes are regarded as being at risk and unmanaged making them vulnerable to bushfires.
- An understanding of the NBN bushfire management plan/ policy and program is required as part of bushfire preparedness.
- Data-sharing between NBN, Telstra and Department of Fire and Emergency Services (DFES) is needed to supply location information for Bushfire Risk Management Planning purposes, including Telstra shared occupancies.



Fibre Optic Booster Facility surrounded by high fuel load in the Great Western Woodland, Shire of Dundas

Shire of Esperance

The Shire of Esperance is a local government area in the Goldfields-Esperance region of Western Australia, covering an area of 42,547 square kilometres with the Shire based in the town of Esperance, where three-quarters of the Shire's population resides. The following telecommunications issues have been raised by Shire of Esperance:

- Better mobile coverage is required around coastal areas with multiple blackspots existing.
- Mobile services coverage is limited with mobile coverage on the edge Esperance also poor.
- Increased demand for digital data has been noted as an issue in poor performance of telecommunications services with existing towers being overloaded.

- More resources and money are required to increase the capacity of the existing towers to cater for increased demand.
- Matching funds from the Western Australian Government to complement Australian Government funding is critical to securing funds from the Federal Mobile Blackspot program which is in threat of being secured by other States with matching funding.
- Government requires the public to use more online services such as myGov without support for the telecommunications services to support increased usage.
- More farming practices are using mobile coverage to link operations and improve business performance and so mobile coverage is vitally important for those farmers to remain competitive with new technology.
- Improved mobile coverage is required for emergency services to support tourism and workers on remote sites.

Shire of Laverton

The Shire of Laverton is a local government area in the Goldfields-Esperance region of Western Australia, covering an area of 179,798 square kilometres with the Shire based in the town of Laverton.

The following telecommunications issues have been raised by Shire of Laverton:

- When travelling between Laverton and Kalgoorlie there is no mobile coverage other than close to the town sites or occasionally weak signals detected from nearby mining operations.
- When travelling east the reception is basically non-existent.
- With the upgrade of the road network, attention should be provided to improve telecommunications access with work on roads and telecommunications supported together.
- There is a need for both State and Federal Governments to work together to ensure improved telecommunications coverage for all types of emergency services.

Shire of Leonora

The Shire of Leonora is a local government area in the Goldfields-Esperance region covering an area of 32,189 square kilometres, with the Shire based in the town of Leonora. The following telecommunications issues have been raised by Shire of Leonora:

- Telstra has advised the Shire of Leonora that they have no plans to upgrade to better internet services in Leonora.
- There are currently no ASDL ports available in Leonora and Telstra has no plans to upgrade the exchange to provide additional capacity for internet.
- The Leonora community and business regards poor telecommunications as unacceptable and frustrating.
- The COVID 19 pandemic has required Australians to increase communication via online platforms and the Leonora community has been denied this basic need.

- Being geographically isolated, having access to telecommunication services is vital for access to health care, education, business and social services.
- The availability of NBN Skymuster satellite services in Leonora and Leinster does not satisfy the requirements of the Leonora community given it is costly and slow.
- Areas of the Northern Goldfields, including the Goldfields Highway and the Leonora-Laverton Road have no mobile reception.
- In an emergency, trying to find high ground for access to mobile reception is time consuming, costly, and potentially life threatening.

Shire of Menzies

The Shire of Menzies is a local government area in the Goldfields-Esperance region covering an area of 124,635 square kilometres with the Shire based in the town of Menzies. The following telecommunications issues have been raised by Shire of Menzies:

- Only Telstra telecommunications services are available North of Kalgoorlie.
- Large sections of the Goldfields Highway have no mobile reception for almost 400kms of road.
- Tjuntjuntjara access, once leaving the Trans Access Road, has no mobile reception.
- The town of Menzies has no fixed lines meaning all internet is via satellite.
- Major tourist areas have no mobile reception.

Shire of Ngaanyatjarraku

The Shire of Ngaanyatjarraku is a remote local government area in the Goldfields-Esperance region in Western Australia near the Northern Territory/South Australian border covering an area of 159,948 square kilometres with the Shire based in the town of Warburton. The following telecommunications issues have been raised by Shire of Ngaanyatjarraku:

- Warburton has 4G Network mobile coverage that is also congested later in the day when school age children and parents are home.
- The Shire currently relies on a 3G Network in the 9 Remote Aboriginal Communities that don't have 4G.
- ADSL 1 only is available in remote communities and those with 3G have very limited access to bandwidth.
- Outages are experienced on a regular basis at on average once a week.
- Fibre Optic Cable follows the Great Central Road, but access is cost prohibitive with access currently limited to State Government Departments.
- Plans for sealing the Great Central Road will increase tourism traffic but is not linked to addressing the lack of mobile phone coverage between Laverton to the Northern Territory border with Western Australia.

- Telecommunications shortcomings have been exposed during emergency situations as in January 2020, Eyre Highway was closed in WA due to fires, while the Great Northern Highway was closed due to floods in the Kimberley wet season. Telecommunications was not available to contact the Northern Territory to tell them to put up road closed signs to stop directing tourists through the flooded area and no access to phone lines meant that Eftpos, ATM and Credit Cards could not be processed and communications with Government agencies such as Centrelink was not possible.
- NBN Skymuster satellite service is becoming congested and the service unstable.
- Telstra is the only provider on the Lands, and they will only do something if it is commercially viable to them.
- The Telstra Community Service Obligation is outdated and not fit for modern requirements of telecommunications services.
- Starlink could be an opportunity going forward, with US based Space X indicating interest in service provision in Australia.



Shire of Ngaanyatjarraku Offices, Tjulyuru Cultural and Civic Centre, Warburton

4. Conclusion

The following key conclusions are noted as the main points of this GVROC submission into the Regional Telecommunications Review:

- Australian Government support for telecommunications in regional Australia is primarily through the regional rollout of the National Broadband Network, the Mobile Black Spot Program, commitments to a review of consumer safeguards and the Universal Service Guarantee.
- The Western Australian Government has programs seeking to improve the telecommunications services offered to regional Western Australians including the Regional Telecommunications Project (RTP) and the Regional Mobile Communications Project (RMCP).
- Despite Australian and Western Australian Government support, there continues to be a divide between regional customers with a fixed-line broadband service and reliable mobile coverage and customers reliant on the Sky Muster satellite service with data limitations, congestion on the fixed wireless network, and poor mobile coverage.
- Access, affordability, and digital ability are major issues for indigenous communities' access to telecommunications.
- Emergency telecommunications requirements for agencies such as the Western Australian Department of Fire and Emergency Services (DFES) are not being met in the Goldfields Esperance region, putting at risk Government responses to bushfires and flooding.
- Goldfields Esperance region continues to be disadvantaged with 14 Mobile Black Spot Round 1 base stations established out of over 600 sites supported nationally.
- The 2018 Australian Government Mobile Black Spot Program Priority Locations listed 125 specific priority locations of which none were in the Goldfields Esperance region.
- COVID 19 and skills shortages have led to greater adoption of new digital technology and the use of Zoom and Microsoft Teams teleconferencing in the Goldfields Esperance region, making additional demands on existing telecommunications infrastructure.
- Goldfields Esperance region remote areas continue to have no, or poor, mobile phone voice and data reception, affecting quality and reliability of services.
- Smart Cities approaches to services in regional Australia with low power sensors, Internet of Things (IoT) solutions, data informed decision making, wireless networks, and web and mobile based applications can support the case for investing in telecommunications in regional Australia.

- Private networks, private WiFi and IoT using LoRaWAN or Low-Power, Wide-Area Networks (LPWAN) is a means of delivering new services in a cost-effective manner with the Esperance Digital Farm Network (EDFN) an example of what can be achieved.
- There are also opportunities to engage with companies interested in private 5G networks.
- Space X Starlink has a global network supporting satellite internet, seeking to deliver high speed internet to remote and regional locations globally and may also offer opportunities for regional and remote communities.
- Spectrum Licences from the Australian Communications and Media Authority (ACMA) can support the rollout of 4.9G / 5G telecommunications networks supported by local suppliers.
- Government funding support can leverage interest from both major telecommunications providers and new smaller providers that can be a cost-effective means of delivering telecommunications to remote communities.
- Investment by the private sector in major projects can be leveraged to support improved community access to telecommunication services in regional and remote areas.
- In the Goldfields Esperance region, projects which are important to Australia's future in the supply of rare-earth to global markets, the supply of nickel for electric battery world markets, the supply of potash fertiliser to international markets and development of renewable energy and hydrogen to support decarbonised sources of energy, can also be leveraged to support community access to telecommunication services.
- The Australian and the Western Australian Government has a range of grants and finance programs to support regional development, industry development and investment in regional and remote locations which should consider as part of their selection criteria, support for telecommunications in regional and remote areas such as the Goldfields Esperance region.
- The TAFE system and the Western Australian Community Resource Network (WACRN) support digital inclusion and access to training and services linked to digital access and can achieve more with access to greater levels of resources.
- The Western Australian Government through the Department of Primary Industries and Regional Development (DPIRD) and the Goldfields Esperance Development Commission manage a list of telecommunications priorities for the Goldfields Esperance region currently featuring 42 sites which should be supported through linkages between Federal, State and Local Government.

In terms of recommendations to Government regarding resourcing of regional and remote telecommunications, this GVROC submission into the Regional Telecommunications Review notes the following:

- Despite both the Australian and Western Australian Government targeting telecommunications black spots in regional Australia, only a small number of projects have been supported for the Goldfields Esperance region even though this region covers more than a third of the State, and more funding support is required.
- Indigenous people in remote communities have limited access to telecommunications and this should be a priority for Australian and Western Australian Government funding in support of their digital inclusion.
- Emergency telecommunications requirements for the Western Australian Department of Fire and Emergency Services (DFES) and other agencies require additional funding to ensure the Goldfields Esperance region can respond to bushfires and flooding.
- New technologies require higher bandwidth and remote communities are increasingly falling behind in access to bandwidth which requires recognition by the Australian and Western Australian Government to support greater resourcing.
- With the growth of private networks supporting business cases for accessing new technologies in a cost-effective manner for regional communities and business, Australian and Western Australian Government support can accelerate the development of private networks through recognition and the provision of funding.
- Government support for the provision of Spectrum Licences from the Australian Communications and Media Authority (ACMA) can support the rollout of private telecommunications networks in remote and regional areas.
- The Australian Government should also consider programs to leverage co-contributions towards private networks that fill the gap in providing broadband to regional areas such as those in the Goldfields Esperance region.
- Linking government telecommunications programs to engaging with large projects and private investors can support both the development of these projects and improvements in access to regional telecommunications.
- Australian and Western Australian Government grants and finance programs supporting regional development, industry development and investment in regional and remote locations should be linked to regional telecommunications as part of their selection criteria for these programs which will support telecommunications development in regional and remote areas such as the Goldfields Esperance region.

- Linkages between the Federal, State and Local Government over digital inclusion with higher levels of resources to support the Western Australian Community Resource Network (WACRN) network of Community Resource Centres (CRCs) and the TAFE system can support engagement in remote areas on digital access and skills development.
- Linkages between Federal, State and Local Government over telecommunications priorities for the Goldfields Esperance region can progress these projects through improved collaboration and leverage of resources.

Finally, should you wish to discuss any of the GVROC's comments and suggestions in this submission, please contact either myself or our GVROC Executive Officer, Andrew Mann via the contact details contained at the front of the submission.

Kind regards



Malcolm Cullen – GVROC Chair
President, Shire of Coolgardie
30 September 2021

Strategic Direction and Service Delivery

Our People: Looking after our people

Our communities are healthy, happy and informed

Outcome 1 Happy People

Strategy	Corporate Business Plan Actions	2021/22	Progress
1.1 Support and facilitate community involvement and participation opportunities	1.1.1 Facilitate community events and activities	✓	The S&R team provided support and assistance for the 2021 Ngaanyatjarra Lands Sports Competition (AFL/Softball). The S&R team attended most of the games and assisted in coaching, umpiring, and managing match day activities. The team also coached the Warburton Tigers softball team, including weekly training sessions and match day coaching.
	1.1.2 Investigate and seek new programs and opportunities for community participation	✓	Unfortunately, this year's Dust Up Festival was cancelled due to the ongoing COVID situation in other states, however local communities opted for smaller events to be held at each campus site. As such, the S&R team supported the smaller event held in Warburton.
	1.1.3 Implement Sport and Recreation Programs and services across the lands	✓	<p>The S&R Team were successful with a \$25,000 grant application to fund the Strong Wati Gym Project. This program runs every Tuesday and Thursday providing young adolescent men the opportunity to train in the community gym with the support of Warburton Police and the S&R Team.</p> <p>The Sport and Recreation Plan was endorsed by Council on 30 June 2021. The future strategic direction of Sport and Recreation in our communities will be reliant on a well-developed sustainable model with appropriate external funding secured. The Plan has been tabled at the Land Services Review committee for feedback from the various key stakeholders involved in the committee.</p> <p>The Shire has recently submitted a grant application for funding through the Department of Local Government, Sport and Cultural (DLGSC) for \$50,000 per annum for 3 years to assist fund the S&R School Holiday Program, and the Shire is awaiting the outcome of this application.</p>

Outcome 2 Healthy People

Strategy	Corporate Business Plan Actions	2021/22	Progress
2.1 Advocate for adequate health and emergency services provision	2.1.1 Advocate for access to delivery of good health service	✓	The Shire's EHO is preparing our Public Health Plan in-house. The Shire has requested extra data from the WA Department of Health, on chronic disease rates of the Ngaanyatjarra People for the purpose of including such data within the Public Health Plan. The Department of Health has provided some data on chronic disease rates in the Shire, but more information is required.
	2.1.2 Lobby for appropriate levels of health and emergency services provision	✓	The Shire has been liaising with the Department of Fire and Emergency Services for some time, regarding bush fire risk, prevention and management within the District of the Shire. Discussions with DFES are ongoing with a joint Shire/NCAC/DFES proposal being considered.
2.2 Ensure appropriate water supply for Warburton	2.2.1 Investigate Warburton town water supply network leaks in relation to health / infrastructure damage issues	✓	The Shire has been liaising with the Department of Communities regarding the need to replace the water distribution network in Warburton, to assist in addressing the drinking water quality issues in the Shire. The DoC submitted a budget bid to treasury to fund these works, unfortunately this bid was unsuccessful for the 2021/22 Budget. The Shire will continue to advocate for these works to be completed for the benefits of the Ng Community.
2.2 Ensure appropriate regulatory health and waste services provision with funding	2.2.1 Provide environmental health services	✓	The EHO provides a monthly report to council, detailing activities which facilitate the delivery of good health services, such as <ul style="list-style-type: none"> • monitoring Covid-19 Public Health matters for the Shire. • liaison with the Health Department and Ng Council to monitor the safety of the drinking water supply on the Lands. • provides advice on the upgrading of OZ Mineral's on-site effluent system • monitors food business safety matters within the Ng Lands. • liaises with NG Health regarding proposed actions from a new canine disease detected in dogs in Warburton. • monitors the implementation of the Shire's Waste Management Plan

2.2.2 Implement waste management plan across the lands

The Shire engaged ASK Waste Management to assist in developing a Waste Management Plan. The plan outlines the current situation, actions required to improve waste infrastructure and a model to provide efficient waste services to the Shire’s residents, with considerations of the available resources and location of the Shire. The plan provides the blueprint that will facilitate funding to complete the capital works and continue to fund the waste services for the 10 years the WMP will cover. The WMP was developed, in close consultation with the external stakeholders, including the State Governments.



The WMP for the Shire was endorsed by Council and tabled at the Land Service Review committee to support the Shires budget submissions to the State Government.

The Shire continues to advocate for the community of the NG Lands, to ensure they receive the same service levels as other remote aboriginal communities in a similar position. The Shire is awaiting advice from the Director General, Dept of Communities regarding our recent correspondence with his office.

Strategic Direction and Service Delivery

Our People: Looking after our people

Our communities are healthy, happy and informed

Outcome 3 Informed People

Strategy	Corporate Business Plan Actions	2021/22 Progress
3.1 Support education opportunities and advocate for appropriate education services	3.1.1 Advocate for early years learning service	<p>The Federal NIAA is reviewing the service provision to determine the most appropriate model moving forward. The Shire will await the findings of the review and work with the NIAA to advocate for a suitable early learning program for our communities. NIAA have issued an extension of the PGWA contract to provide interim services in Warburton and Blackstone.</p>
	3.1.2 Support youth engagement and services initiatives	<p>The Shire engaged Core Business to assist in developing a Sport and Recreation Plan to document how a holistic Sport and Recreation service will be provided for the youth of our community in a well-managed and sustainable manner. The future strategic direction of Sport and Recreation in our communities will be reliant on a well-developed sustainable model with appropriate external funding secured-</p>

				The Shire's has run another successful School Holiday Program, which ran for 50 days. The program provides health and nutrition to the youth of the Shire and provides activities for them during the day and night.
3.2	Advocate for adequate telecommunication infrastructure and services	3.2.1	Lobby for upgrade to 4G across the lands	✓ The Shire has recently provided a submission to the Telecommunication Parliamentary Sub-Committee, advocating for improved access and consistency of telecommunication services on the Ng Lands.
		3.2.2	Ensure TV and radio rebroadcasting services are maintained	✓ The Shire has replaced the ABC / SBA transmitter and TV services to Warburton have been restored.

Strategic Direction and Service Delivery

Our Land: Looking after our Land

Which we all depend upon and love living on, and want to keep good for our children and grandchildren

Outcome 4 Enjoying our Land

Strategy	Corporate Business Plan Actions	2021/22	Progress
4.1 Help preserve, enhance and enjoy our land	4.1.1 Ensure development controls are in place	✓	The Building Officer (BO) provides a monthly report to Council detailing the activities taken during the month to ensure compliant planning and building controls are maintained. See Monthly Action Report - EHO/Building Services.
	4.1.2 Work with key stakeholders to manage resource access and extraction	✓	Preliminary discussions have been held with mining resource companies to ensure agreements are in place when mining production commences. Mining and Petroleum exploration is a growing activity in the region, including the projects: <ul style="list-style-type: none"> • Australia's largest undeveloped copper nickel deposit, West Musgrave Project (Cassini Resources, Oz Minerals). A meeting is planned to discuss an Engineering Assessment of the Mantamaru Road. • Australia's largest undeveloped nickel-cobalt project, Central Musgrave Project (MetalsX)
4.2 Support appropriate tourism and visitor attraction initiatives	4.2.1 Implement the Prospectus business case outlining development opportunities within the district.	✓	The Shire has developed an Economic and Investment Prospectus, which includes a detailed tourism strategy. The Shire of Ngaanyatjarraku, in partnership with the Ngaanyatjarra Council seeks to build on the growth in tourist visitations and their interest in the unique culture and art of the Yarnanu. Through a staged development project, the investment in sealing the Outback Way can be best leveraged through a commercial, tourist and community development program.
	4.2.2 Develop and implement a tourism strategy	✓	The Shire's CEO has placed 'Regional Tourism Strategy' on the Northern Goldfields Economic Coordination Group meeting agenda as a possible next major project for the 5 northern shires.

Outcome 5 Travelling our Land

Strategy	Corporate Business Plan Actions	2021/22	Progress
5.1 Effective management and planning of road infrastructure	5.1.1 Develop, maintain and implement 10 year capital works program for roads infrastructure	✓	The infrastructure team are collating new data in order to update the Shires' s Asset Management Plan and forward capital works plans.
	5.1.2 Undertake road asset information review and update to provide data to ensure grant funding approvals	✓	Data collection is progressing and AAR Funding applications for 2022/23 have recently been submitted with new data requirements provided
	5.1.3 Maintain and implement asset management planning	✓	The infrastructure team are collating new data in order to update the Shires' s Asset Management Plan in 2022
	5.1.4 Lobby for and support upgrade and seal of Great Central Road	✓	The Commonwealth Government (80%), combined with the WA State Government (20%) are investing in the upgrade and sealing of the Great Central Road so that it can meet the demands of mining, tourism, freight transport and community development in a safe, efficient and sustainable manner. Based on the Investment Strategy formulated in 2018, to complete the seal, \$500M or 80% of the funding is being sort in the forward estimates 2022/23 - 2026/27 Federally with 20% provided by WA, NT & Qld. This will complete the transnational sealed road through the heart of Australia- connecting coast to coast. On 26th February 2021, The Outback Way was announced as a National Project Initiative in the Infrastructure Australia Priority List State and Federal Governments have committed \$141.5m to progress the sealing of the Outback Way, which includes \$46.5million for the West Australian section. The sealing could enable an additional 3,000 visitors to the region, which according to economic modelling, has the potential to unlock over \$830,000 in new economic activity annually. Whilst it is MRWA preference to seal from Laverton, the Shire has negotiated some sealing works for Warburton and Warakurna during 2021.
	5.1.5 Develop Indigenous Land Use Agreement covering road network	✓	The CEO prepared a report to Council to note an Indigenous Land Use Agreement (ILUA) with Ngaanyatjarra Council (Aboriginal Corporation), on behalf of the Yarnangu Ngaanyatjarraku Parna (Aboriginal Corporation) as trustee for the Ngaanyatjarra Lands Common Law Holders and seek Council's approval to use the Common Seal to execute the ILUA for submission to the Native Title Tribunal. The purpose of the ILUA is to give the Shire authority to undertake maintenance and renewal of the existing road network. Any new roads or realignments will be undertaken in the normal manner by seeking Heritage and DEWR Environmental Clearances before doing so, thus adding such new works to the

existing road network as maintained in the Shires Road Asset Maintenance Management system.

Strategic Direction and Service Delivery

Our Land: Looking after our Land

Which we all depend upon and love living on, and want to keep good for our children and grandchildren

Outcome 6 Living on our Land

Strategy	Corporate Business Plan Actions	2021/22 Progress
6.1 Maintain Shire owned buildings and facilities	6.1.1 Develop and implement maintenance plans	✓ The Shire has developed a Building Risk Management and Maintenance Plan 21/22, which was endorsed by Council at the September 2021 Council meeting. The Plan sets out a path to develop well targeted plans that guide the identification and remediation of building defects and hazards in a proactive manner, thereby, enhancing the Shire's sustainability through developing concise and well targeted maintenance budgets and reducing exposure to risk.
	6.1.2 Develop storage compound for plant and equipment at Depot	✓ Hard stand to be installed November and then fencing to be erected.
6.2 Appropriate service delivery	6.2.1 Undertake Lands Services Review	✓ The Shire has been a member of the Land Service Review Committee for the past 18 months, which is a long-term review of services and resourcing. The main objectives of the committee are: <ol style="list-style-type: none"> 1. Resolve pressing issues related to the Shire's near-term financial viability and capacity to deliver core municipal services. 2. Develop a holistic strategy to improve outcomes in Ngaanyatjarra communities on a sustainable financial footing The review is being done in two phases – one dealing with pressing issues, the other focusing on longer-term sustainable solutions
6.3 Ensure good community facilities	6.3.1 Work with NCAC to provide and maintain recreation facilities	✓ The Shire liaises with NCAC to maintain recreation facilities in good working order. We also look to improve facilities where possible, such as the improved external lighting at the Warburton Drop in Centre, and repairs and maintenance to the gym. The Shire is also a strong advocate for the ongoing maintenance of the 3 swimming pools on the Ng Lands.
	6.3.2 Support and drive the Sport and Recreation facility requirements identified in the Sport and Recreation Plan	✓

Strategic Direction and Service Delivery

Our Leadership: Showing the way for our communities
Doing the right things to look after our people and land.

Outcome 7 Good leadership, effectively representing and advocating for our communities

Strategy	Corporate Business Plan Actions	2021/22 Progress
7.1 Provide strategic leadership and good governance	7.1.1 Regular training and development for elected members	✓ The Governance team are working with Councillors to complete the training modules supplied by WALGA, and the Elected members professional development register is posted on the Shires website. Most of the Councillors have completed their training commitments, with just a few modules still to be completed.
	7.1.2 Communicate and engage with our communities	✓ The Shire engaged Market Creations to assist the Shire with a managed Media and Public Relations service, which provides an overall approach for the promotion of the Shire’s objectives as identified in its Corporate Business Plan. The service allows the Shire to better communicate and engage with the community, regarding the many issues and initiatives the Shire is dealing with. Shire services have been reviewed and reported to Council.
	7.1.3 Review current Shire service provision and levels of service	✓ The Shire reviewed the levels of services across all departments as part of the 2021/22 Budget preparation.
	7.1.4 Audit and Risk Committee appointed and functioning appropriately	✓ In September 2020, the Shire engaged Moore Australia to undertake a review of the Shire’s Audit and Risk Management Service offering, including financial, risk and compliance as well as internal processes and controls. As part of the Risk Management Service offering the following documents were developed: <ul style="list-style-type: none"> (i) Audit and Risk Committee Charter (ii) Audit and Risk Committee induction checklist (iii) Internal Audit Charter (iv) Audit and Risk Committee Annual Work plan <p>The Audit and Risk Committee Annual Work Plan was formally adopted by the Shire on the 26 November 2020 and was developed to enable the committee to monitor the progress on the recommendations from the plan.</p>

7.2 Advocate on behalf of our communities	7.2.1 Represent and promote the Shire of Ngaanyatjarraku	✓	<p>The Shire has been a member of the Land Service Review Committee for the past 18 months, which is a long-term review of services and resourcing. The main objectives of the committee are:</p> <ol style="list-style-type: none"> 1. Resolve pressing issues related to the Shire’s near-term financial viability and capacity to deliver core municipal services. 2. Develop a holistic strategy to improve outcomes in Ngaanyatjarra communities on a sustainable financial footing.
	7.2.2 Collaborate with regional partners, key stakeholders, and other relevant organisations	✓	<p>Shire officers also sit on many regional development groups to advocate for services and opportunities for our community, including:</p> <ul style="list-style-type: none"> • GVROC - Goldfields Volunteer Regional Group of Councils. • NGWG – Northern Goldfields Working Group • NGECC – Northern Goldfields Economic Co-ordination Group • OHDC – Outback Highway Development Council

Strategic Direction and Service Delivery

Our Leadership: Showing the way for our communities
Doing the right things to look after our people and land.

Outcome 8 A well-functioning organisation

Strategy	Corporate Business Plan Actions	2021/22	Progress
8.1 Maintain corporate governance, responsibility and accountability	8.1.1 Maintain accountability and financial responsibility through effective planning	✓	The Shire has recently completed a Financial Management review with a dual purpose, firstly to provide the basis for a report by the CEO to the Audit Committee on the appropriateness and effectiveness of the Shire's risk management, internal controls and legislative compliance systems and procedures as required by the <i>Local Government (Audit) Regulations 1996</i> Regulation 17. Secondly, a review of financial management systems to assess the appropriateness and effectiveness of these systems and procedures, as required by <i>Local Government (Financial Management) Regulations 1996</i> , regulation 5(2)(c).
	8.1.2 Maintain effective policies, procedures and practices	✓	The Shire Policy Manual was reviewed and updated in 2021, to ensure all policies comply with relevant legislation. The Shire is also in the process of reviewing the CEO Procedures, with this project is nearing completion
	8.1.3 Effectively monitor and manage risk	✓	The Shire's Risk Register is being reviewed.
	8.1.4 Develop and maintain strategic plans (ie IT Plan)	✓	The Shire has engaged Focus Networks to assist the Shire in developing an Information and Communication Plan, and to provide a fully managed ICT service, to administer the Shire's Strategic Information Technology Plan (IT Plan). The primary goal of the IT Plan is to support the business objectives of the Shire and to facilitate efforts to provide efficient and effective services to its community and stakeholders
	8.1.5 Provide appropriate services to our communities within resource capacity	✓	See 7.1.3

8.2	Provide a good place to work	8.2.1 Ensure implementation and commitment to workplace health and safety	✓	The Shire has engaged Core Business to assist the Shire in developing a cloud based, Work Health and Safety compliance management system to assist the Shire in managing its Work Health and Safety obligations effectively and efficiently. The new system will enable the Shire to provide a safe working environment for all the organisations employees (including volunteers), contractors, visitors and members of the public
8.2.2	Provide good housing and working conditions for employees	✓	<p>The Shire has developed a Workforce Plan, which looks at all aspects of Workplace conditions. The plan provides management with a roadmap for the next 4 years for our workforce. It will show where we are, where we need to be, and how we are going to get there. Flexibility within the plan is strongly encouraged to ensure all possibilities are explored. The plan also provide data for future workforce needs, such as housing etc.</p> <p>The Shire has engaged Greg Cash to assist the Shire to develop a Housing Strategy, which will provide a variety of housing and funding options to assist with the ongoing Housing issue on the NG Lands. The Shire has also consulted with key stakeholders to determine their interest and participation with the strategy.</p>	
8.2.3	Support training and development for employees	✓	<p>Staff access online training courses with some specific training required in Perth such as:</p> <ul style="list-style-type: none"> • Use of the scissor lift machine in th gallery • DoT licensing Procedures 	
8.2.4	Investigate alternative recruitment mechanisms	✓	The Shire has been working with Hayes recruiting to assist the Shire with the recruitment of several key staff.	

ACTION SHEET

Environmental Health & Building Officer – Maurice Walsh

Dates on Site: 13th to 24th September 2021

Next site visit: 13th to 22nd October 2021

Date	Subject	Action Taken
Ongoing	Covid-19 Pandemic	Contact Tracing Registers in place at Shire Offices and other facilities as per Department of Health requirements. Action: EHO monitor Covid-19 Public Health matters.
Ongoing 2021	Oz Minerals West Mulgrave Mine Site	EHO gave advice about upgrading Mine's effluent system. Mine opening with a work force of 150. Requested information about a COVID-19 scheduled in Jameson Townsite. Action: EHO monitor Mine Site activities.
September 2021	Warburton Community	Mily Store Warburton food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
		Warburton Work Camp food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
		Warburton Roadhouse food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
		Warburton HACC Kitchen food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
		Lot 166 Third St Warburton - Building Permit issued for verandah construction. Action: EHO monitor development at Lot 166 Third St Warburton.
		Warburton Swimming Pool - Water sampling results for pool satisfactory. Pool opened 1 st October. Action: EHO monitor Swimming Pool water quality.
September 2021	Wingelina Community	Further discussions with Ng Health and NCAMS regarding development of HACC Kitchen in Wingelina. Action: EHO monitor food business safety.
		inspection Lot 30 Wanatjukutju St Wingelina about construction of new dwelling and on-site effluent disposal system. Building Application being done by Private Building Surveyor/ Certifier. Action: EHO monitor development at Lot 30 Wanatjukutju St, Wingelina.
		Inspection Lot 61 Office Close Wingelina regarding construction of on-site effluent system. Action: EHO monitor development at Lot 61 Office Close Wingelina.
		Metals X Camp food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
		Wingelina General Store food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
September 2021	Blackstone Community	Blackstone Store food business inspection. Premises operating satisfactorily. Action: EHO monitor food business safety.
September 2021	Warakurna Community	Lot 4 Fifteenth Street Warakurna - Building Permit issued for construction of a carport. Action: EHO monitor development at Lot 4 Fifteenth Street Warakurna.
		Lot 42 Third Street Warakurna - Building Permit issued for construction of a shade facility. Action: EHO monitoring development at Lot 42 Third Street Warakurna.
Pending	Community Shade Structure Warburton Oval	Project delayed. Shire is to complete the project. Works to commence in September/October 2021. Action: BO monitor the project.

2021	Waste Management Plan	Waste Management Plan prepared and submission made to the State Government for funding to implement the Plan. Action: EHO monitor implementation of the Shire's Waste Management Plan.
Pending	Lot 410 Cultural Centre Street Warburton Community Layout Plan Amendment - Shire Depot Storage Facility Warburton and Staff Accommodation	Previously determined the best place for Shire storage area is behind the Shire dwellings near the Roadhouse. This area needs to be rezoned in the Community Layout Plan for Warburton. Building plans have been approved/certified by engineers. Shire to apply to the Department of Planning, Lands and Heritage to rezone Lot 410 Culture Centre Street to facilitate staff accommodation as well as the Shire's storage area. Shire engaged a Town Planner to prepare documentation to achieve this rezoning. BO issued building permit for construction of the fencing at the Storage area. The Shire is to construct the storage areas hardstand and then fencing of the site. Works expected to commence in October 2021. Action: BO monitor project with DIS.
Pending	Public Health Plan 2021-2026	Shire's Public Health Plan is being prepared by the Environmental Health Officer. Shire has requested data from the Department of Health of Western Australia on chronic disease rates of the Ngaanyatjarra People to include such data within the Plan. Shire wrote to the Minister for Health requesting the chronic disease rates in the Shire for incorporation within Plan. Department of Health provided some data on chronic disease in the Shire but more information required. Action: EHO requested more data on chronic disease rates in the Shire from Department of Health to include in the Public Health Plan for presentation to Council in November 2021.
Pending	Drinking Water Report 2020	The Department of Communities provided the Shire with a report on the quality and safety of drinking water within the Shire's Communities for 2020. The report contains data on the microbiological, chemical and radiological findings of drinking water samples submitted for examination and analysis as part of the Department of Communities public drinking water sampling program. EHO assisted by Department of Communities and provided with an updated report on the quality and safety of drinking water within the Shire's Communities for the months of January to June 2021. EHO assisted by Ng Services and obtained water samples from the bores in Warburton for chemical analyses. Action: EHO monitor the quality and safety of the Shire's Communities drinking water.
2021	Contaminates Sites	Department of Water and Environmental Regulation advised that the Shire is not responsible for any contaminated sites existing within the Shire. It was anticipated that all landfill sites within the Shire had been classified as Contaminated Sites under the provisions of the <i>Contaminated Sites Act 2003</i> , however, this is not the case. The Department of Water and Environmental Regulation advised the Shire that the only designated/reported Contaminated Sites within the Shire as far as the EPA of WA is concerned are the Giles Weather Station in Warakurna and the Power Stations located in Blackstone, Jameson, Patjarr, Tjirrkarli, Tjukurla, Wanarn, Warakurna and Warburton. All sites have been classified as <i>Possibly Contaminated – investigation required</i> with the exception of Patjarr which has been classified as <i>Report not substantiated</i> . All of the above " <i>possibly contaminated sites</i> ", are owned by the State Government - Department of Planning, Lands and Heritage. Action: EHO in with CEO and DIS monitor this issue as it has potential implications for the implementation of the Shire's Waste Management Plan.

ACTION SHEET

Works Engineer – Peter Kerp

Dates on Site 5th October – 12th October 2021
Next site visit: 3rd November – 12th November 2021

Date	Subject	Action Taken
October 2021	2021/2022 Annual Road Construction Program	Site visit Wanarn Rd gravel re-sheet SLK12.5-15.0 and SLK7.00-SLK9.70. Expected completion date 30/10/21. Construction crew then move to Great Central Rd near Warburton to do Third Street gravel sheeting and hard stand for new depot compound. ACTION: Works Engineer/Works Officer undertake site visits to Wanarn Road, Third St and Depot construction sites.
October 2021	Talis Engineering Consultants Shire Road Network Condition Surveys	Talis Consultants were engaged by WALGA to undertake Road Condition Survey of specified roads in the Goldfields - Esperance LGs including remote aboriginal access roads. The shire negotiated with Talis to undertake road condition survey of the 10 communities road networks. Talis commenced this survey in early September 2021. After completion the survey data of all sealed and unsealed roads were uploaded into the Shire's RAMM database. Inspection of the database showed anomalies which will be corrected in discussions with Talis. ACTION: Issues with data uploaded to be addressed by Works Engineer with Talis.
October 2021	Traffic Counts RAMM	Traffic counts collected on various shire roads need to be uploaded into RAMM Metrocount data base. ACTION: Works Engineer to progress traffic count uploads into RAMM as traffic counts are completed on individual roads
October 2021	RAMM Data Base	Works Engineer reviewed data uploaded into RAMM since initial road condition survey undertaken in 2015 and follow-up visual road condition survey in 2021. The road data is collected and recorded in the multiple applications in the RAMM database. The RAMM Pavement and Surfacing application is where the road pavement and surface layers can be view and maintained. This application records initial construction, and new pavement and surfacing renewal works. It is this application that allows contiguous lengths of road that have the same characteristics for valuation purposes to be merged and valued as a single record for IP&R purposes. ACTION: Works Engineer to continue reviewing RAMM Pavement and Surfacing application.